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BRITISH COLUMBIA SECURITIES COMMISSION

Capital Ideas 2008

Four Seasons Hotel
Vancouver, BC

October 21, 2008

TRANSCRIPT OF PROCEEDINGS

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2 MR. HYNDMAN: Good morning, and thank you all for coming to
3 our annual Capital Ideas Conference. As your host for
4 today's event, I have the great honour and pleasure to
5 introduce to you the Honourable Colin Hansen, B.C.'s
6 Minister of Finance and Minister responsible for the
7 Olympics. Prior to this appointment, Minister Hansen
8 served as the Minister for Economic Development and
9 the Asia Pacific initiative and the Olympics.
10 Minister Hansen also served as Minister of Health from
11 2001 to 2004.

12 He was first elected to the legislature of
13 British Columbia in 1996 to represent the constituency
14 of Vancouver-Quilchena which makes him my
15 representative in the legislature as well as my boss.
16 So please join me in welcoming Minister Colin Hansen.

17 MR. HANSEN: Thank you very much, Doug, and welcome to
18 everybody here. You know, I was thinking as I was
19 driving downtown this morning that when Doug's team
20 first started to put this conference together, who
21 would have thought? Who would have thought that we
22 would be living in a world that is so different today
23 than it was when Doug's team started to plan for this
24 day and this conference today. Because it really is
25 very much a very changing environment for all of us as
26 I'm sure everybody in this room knows and appreciates.

27 But I think one of the things that's important
28 for us to reflect on is that we have actually a very

1 strong economy relative to other parts of the world.
2 We've got very strong financial institutions relative
3 to other parts of the world. I think that as
4 Canadians and as British Columbians, as we weather
5 these challenges that lay before us, there's probably
6 no better place to be than here in British Columbia
7 for a couple of reasons.

8 I think one of them is that we actually have a
9 relatively strong economy. We see low unemployment
10 rates in British Columbia. We've seen record job
11 creation over the last number of years and the
12 forecasts are that, in spite of some of the economic
13 clouds that are out there, we will continue to see
14 strong labour demand in British Columbia. In fact, as
15 I go around the province and talk to companies,
16 somewhere on the top of their list of priorities is
17 still labour shortages, not looming high unemployment
18 rates around the province.

19 I think the other thing is that we have some
20 pretty strong underpinnings that -- things like our
21 commodities that may not be as high demand today as
22 they were a couple of months ago, but over the long
23 term, we know that this province is well positioned
24 and has tremendous opportunity.

25 I think whenever we look at crises, as the one
26 that we're facing today, we also have to recognize
27 that in every crisis there is opportunity. I'm not

1 talking about the opportunity on the short-term buy or
2 what something is trading at this morning versus what
3 it was trading at yesterday afternoon. I'm talking
4 about the opportunities in terms of how we position
5 our economy and our province and our country as we go
6 forward in the recovery that will eventually come, and
7 I guess that's the big question as to when, and that's
8 why many of you in this room get paid lots of money to
9 try to figure that out on behalf of your clients.

10 Today your focus is going to be on the seniors,
11 on the senior tsunami. In the three-and-a-half years
12 that I spent as Health Minister in this province, I
13 can tell you that was something that was very much in
14 our minds, the looming senior tsunami and the
15 implications that it's going to have on health care in
16 British Columbia and health care in Canada.

17 But the senior tsunami is something that is very
18 real to each of you, because we need to make sure that
19 the investments of our seniors can be properly managed
20 and properly protected and the appropriate risks are
21 taken to manage for each individual that is counting
22 on your advice and your intelligence.

23 So I think in British Columbia we do have some
24 pretty strong fundamentals. I'll tell you one of the
25 reasons why I think we're lucky to be in British
26 Columbia and why British Columbia has strength.
27 That's actually the B.C. Securities Commission. I

1 think the B.C. Securities Commission is actually a
2 model and I think increasingly as we start to look
3 back on the challenges that the world markets have
4 faced over these last number of weeks, I think it's
5 going to become more and more evident that the model
6 that we have right here in British Columbia is
7 actually a model that works well. We have lots to
8 learn obviously. We've got improvements that could be
9 made, but the B.C. Securities Commission is actually
10 one that is serving this province incredibly well, and
11 I'd like to pay tribute to Doug Hyndman in particular,
12 because I think when it comes to security regulators
13 around the world, Doug may be at least one of the
14 best, if not the best, and he shows tremendous
15 leadership. I don't say that just because he's a
16 constituent, honest.

17 But I think he has shown tremendous leadership
18 right across Canada. I think British Columbia and the
19 model that Doug has developed for the B.C. Securities
20 Commission is one that is being emulated in other
21 parts of Canada, and one that I think will
22 increasingly be duplicated and strengthened, I think,
23 as we go forward.

24 So I thank you for being here today. I look
25 forward to the outcomes of your deliberations and I
26 wish you all well in these turbulent times. I know
27 that the seniors of British Columbia and their

1 investments are counting on you and your good advice.

2 Thank you very much.

3 MR. HYNDMAN: Well, Minister, thank you very much for those
4 inspiring remarks and for leading off our discussion.
5 You've set the stage for what's going to be, I hope, a
6 very interesting and topical discussion of the
7 challenges facing investors in these very interesting
8 times.

9 I'd like to thank all of you for taking time away
10 from your busy lives to join us. Many of you and most
11 of our panellists have travelled from parts very far
12 away. I'd also like to thank those of you watching
13 the archived webcast online. I'll say a bit more
14 about that in a minute.

15 When we chose the theme for this year's
16 conference a few months ago, as the Minister said, we
17 had no idea how topical it would be today. It's been
18 a roller coaster for investors for the past few weeks,
19 and no one can predict with confidence when things
20 will settle down. I realize that market instability
21 has made it even more difficult for many of you to get
22 away from your day jobs, but they say the world is
23 changed by the people who show up, so let's see where
24 the discussion leads us today.

25 We have a lot of experience here in the room.
26 Our panellists are very knowledgeable about the area
27 we're going to discuss today, but the audience is also

1 filled with many people who deal with investor
2 challenges from a variety of perspectives. We have an
3 opportunity today for a great discussion of some very
4 important issues related to the challenges that
5 investors face.

6 In addition to setting the rules for securities
7 trading, ensuring compliance with those rules and
8 taking enforcement action when needed, we at the B.C.
9 Securities Commission focus on educating investors and
10 industry as a key part of our work. Informed and
11 empowered investors can avoid the pitfalls, hold
12 market professionals accountable, and contribute to a
13 well-functioning market. Through our investor
14 education website, investright.org, and our program of
15 investor seminars around the province, we aim to give
16 investors the tools to protect themselves.

17 Today we're posting a new e-book called "How To
18 Work With Your Investment Advisor" on our website to
19 provide practical advice on managing this important
20 relationship.

21 We also help to educate high school students to
22 improve their financial life skills and prepare
23 themselves for the challenges they'll face in saving,
24 investing and managing their own financial affairs.
25 Four years ago, the Commission developed a
26 comprehensive financial life skills program for the
27 Planning 10 course that is mandatory for all students

1 in B.C. More recently, we worked with the Financial
2 Consumer Agency of Canada to develop and launch "The
3 City", a web-based program that offers an entertaining
4 and engaging way for young people, or anyone else, to
5 hone their financial skills.

6 We're releasing today the results of an online
7 study of Canadian investors conducted in July with key
8 questions updated just last week. If you look at the
9 brochure that was sitting on your chair when you came
10 in, you'll see on the back a section called "The 21st
11 century investor - research highlights". This
12 summarizes the key findings of the July research about
13 investor attitudes and behaviours.

14 Today's panel of experts, from diverse
15 backgrounds, will use the survey results as a
16 springboard to broader questions about investors
17 today. This is an opportune time to have this
18 discussion given the confusion and anxiety among both
19 investors and market professionals from the recent
20 gyrations in securities markets around the world.

21 We look forward to hearing the views of our panel
22 members and the audience on the challenges investors
23 face and possible responses to those challenges. The
24 understanding we gain will help us better focus on the
25 needs of investors, not only in our investor education
26 programs, but also in developing regulatory rules and
27 policies and in conducting compliance reviews and

1 enforcement. The goal of today's discussion is to
2 advance effective investor-focused securities
3 regulation. Effective regulation depends on
4 regulators, investors and market professionals all
5 working together. We can use what we learn today
6 about investor challenges to improve 21st century
7 regulation and make sure it is up to the task.
8 Whether you're a retail investor, an academic or a
9 market professional, we hope you'll leave today's
10 discussion with new ideas from our panel of national
11 and international experts. They also hope to get new
12 ideas from you.

13 We have four people with microphones ready for
14 you to ask questions. Please feel free to raise them
15 when appropriate during the flow of the discussion.
16 We're also looking for your feedback on today's
17 conference. We have electronic survey machines in the
18 lobby and I encourage each of you to sign on and
19 provide your feedback as the day goes on. It's easy
20 to operate and gives us very useful feedback to help
21 in planning future conferences.

22 We'll begin the panel discussion shortly. Then
23 we'll have a break for networking, and then the panel
24 will resume. At noon, we'll have a box lunch
25 available for you in the next room. If you need to go
26 back to your office, you can take it with you, but I
27 encourage you to stick around and discuss with others

1 what you've heard. This morning's dialogue will be
2 available by archived webcast on the BCSC's website by
3 November 1st. We'll send you all an e-mail with the
4 link when it goes live.

5 I'm not going to introduce the panellists. You
6 have their pictures and their bios in the brochure.
7 You'll get to know them as the discussion goes on. So
8 let me begin by introducing our moderator, Ian
9 Hanomansing, who will lead the discussion. Ian is an
10 award-winning journalist at CBC and has moderated our
11 Capital Ideas conference for the past two years. He
12 recently featured in CBC's coverage of the Beijing
13 Olympics. Today's event might not be as colourful but
14 it promises to showcase skills of a different kind.

15 So, Ian, I want to thank you very much for being
16 with us today. We're all looking forward to the
17 discussion and I'd ask the panellists to now please
18 take their places at the podium. Thank you.

19 MR. HANOMANSING: Good morning, everyone. For those of you
20 who haven't been at the two previous sessions, you may
21 be thinking, as you see us sitting up here facing each
22 other and with our backs to some of you, that
23 something has gone horribly wrong in the setting up of
24 this. But there is a method behind the seating plan
25 and it's worked very well the last couple of years.
26 It allows us to have a conversation and obviously with
27 the video cameras, you can see the people whose backs

1 are to you. It's supposed to encourage us to have an
2 engaging free-flowing conversation, and as you heard
3 Doug say, you are encouraged to be part of that
4 conversation as well by putting up your hand or
5 somehow identifying yourself to the people who will
6 then tell me that you have questions. We are looking
7 forward to having an interesting discussion, and of
8 course the timing of which, we've pointed out and it's
9 already been pointed out by the Minister of Finance,
10 couldn't be better.

11 One of the intriguing things is you have this
12 demographic situation, the silver tsunami, which is
13 already an interesting phenomenon, but what's really
14 intriguing to a lot of us is how the market
15 uncertainty and the meltdown of the last few days,
16 couple of weeks, has affected investor confidence and
17 you have the numbers. In fact, what I'll do is, as we
18 heard, the resumés for everyone here are in your
19 brochure, but when you first speak, if you can just
20 give kind of a two-sentence description of who you are
21 and why you're here, then we can kick off the
22 conversation.

23 Greg, let's start with you, with that self-
24 introduction and also the latest numbers.

25 MR. LYLE: Sure. I'm Greg Lyle with Innovative Research
26 Group, and although the brochure says I'm from
27 Toronto, I'm actually a B.C. boy just with my main

1 office in Toronto.

2 In terms of the silver tsunami, is there a shift
3 in behaviour? Absolutely, there is, and this is
4 happening at two levels. When we looked at it last
5 summer and we did the in-depth research, we looked at
6 -- we asked people to tell us -- to describe their
7 risk profile ten years ago, today and ten years from
8 now. We asked them some attitudes about what should
9 people do as they approach retirement, and Canadians
10 clearly understand that as you get closer to
11 retirement, you reduce your risk, and they report
12 doing all those things.

13 But then we looked at where people stood now
14 after the economic crisis or in the midst of the
15 economic crisis - we'll see when this thing ends - and
16 what we found was that people are responding at two
17 different levels. At one level, when they look to
18 retirement and we asked them, "Will you have enough
19 money in retirement?" things didn't change a lot from
20 the summer. Now, in the summer, about half of
21 Canadians were concerned they wouldn't have enough
22 money, but they weren't alarmed about it. There was
23 not a lot of intensity about it, and while four or
24 five percent more now say that they won't have enough
25 money in retirement, that's all happened in the
26 "somewhat" category, in the less intense category.

27 When we look at what's happening right now,

1 though, people are pulling back dramatically. We have
2 twice as many people today that pick the lowest level
3 on the seven-point scale of risk for where they're
4 prepared to go from 12 percent in the summer to 24
5 percent today. It was a four-to-three conservative
6 versus aggressive profile when we were in the summer.
7 Today it's a two-to-one conservative to aggressive.
8 So clearly Canadians are pulling back, but they still
9 remain convinced that the ending will be as happy as
10 it was ever going to be.

11 MR. HANOMANSING: All right. Now, we often compare
12 ourselves to the United States and we will do that
13 this morning quite a few times, but the country that
14 probably is a good comparison, and we don't often get
15 the opportunity, is Australia. So, as you hear those
16 numbers I don't know -- I know you haven't been in the
17 field surveying in the last few days, but how does
18 that strike you?

19 MS. RICKARD: Look, it sounds very similar -- first of all,
20 my name is Delia Rickard. I'm from ASIC, which is
21 Australia's securities regulator, and one of the
22 things that I do is look after our investor/consumer
23 education.

24 It sounds very similar to the Australian
25 situation. We know that as people approach
26 retirement, on the whole, they tend to become more
27 conservative with their investment decisions. The

1 research we've been doing recently, though, has shown
2 us that they -- that's what they want to do, but many
3 people don't understand what is a conservative
4 product, what is a safe product and what's a risky
5 product. So we've been recently seeing a lot of
6 investors in a failed debenture, a couple of failed
7 debentures actually, who had gone in there because
8 they heard the sort of ads for fixed-interest rates,
9 thought it was safe, put their life savings in there
10 and they've lost everything.

11 So what we're seeing is they get the message if
12 it sounds too good to be true, don't invest in it, but
13 they don't know what truth is, what is a reasonable
14 expectation.

15 MR. HANOMANSING: And speaking of reasonable expectations,
16 there's the financial side. Actually, let's pour
17 ourselves some water. I didn't give people an
18 opportunity to do that, so while you do, I'll ask this
19 question.

20 You should know that Delia has come not only all
21 the way from Australia, but there are two other things
22 to keep in mind. First of all, she's heading back on
23 Wednesday which seems like a shame that you have to do
24 that, but I guess your work beckons. Also, that your
25 suitcase is somewhere between Australia and Canada
26 right now, so we appreciate your soldiering on for us.

27 So you talk about uncertain financial

1 expectations and there's also the uncertainty in sort
2 of the happy uncertainty demographically. In other
3 words, people are likely going to live a lot longer
4 than they thought they were going to, and that has a
5 big impact on their plans.

6 MS. RICKARD: Look, that's right. And one of the things
7 that we're concerned about is people becoming too
8 conservative. Because let's say you're a 55-year-old
9 woman, and if you're an Australian 55-year-old now,
10 and I suspect it's the same as here, you've got a --
11 your average chance is that you'll live to 85, and
12 you've got a ten percent chance you're going to live
13 to 103. That's a long time for your retirement money
14 to have to last.

15 So we're trying to encourage people to get some
16 sort of realistic expectations around how long their
17 money needs to last and if you've got to have it last
18 that long, then you can't be too conservative with
19 your investment choices if you've got enough at
20 retirement to actually invest in some kind of income-
21 stream product. So we're encouraging people to do
22 planning, to work out what their life expectancy is,
23 what their monetary needs are going to be, and to try
24 and pace the money to keep up.

25 MR. HANOMANSING: Mm-hmm. Now, the American perspective.
26 Tanya?

27 MS. SOLOV: So "American" meaning the United States?

1 MR. HANOMANSING: Yes. Oh, I see, yes, yes.

2 MS. SOLOV: I had a South American correct me and say, "You
3 call yourselves Americans, but we are also."

4 Thank you for having me here. I am from Chicago,
5 Illinois. I'm the Director of the Illinois Securities
6 Department and, as you know, Chicago is vying for the
7 2016 Olympics so I thought I'd scope out Vancouver,
8 see if I can get any ideas while I'm here.

9 Certainly in the U.S., Americans are very
10 concerned about what is happening. They see the
11 market going up 700 points -- or 500 points, dropping
12 700 points. At first there was just real astonishment
13 and I think people were very worried. I'm afraid some
14 people are getting a little bit numb now to the fact
15 the market's going up, the market's going down.

16 But certainly individuals are being more careful.
17 They are pulling back as they see their retirement
18 statements come in and they're showing a drop in their
19 funds there. They're a little bit concerned about all
20 the new products. We saw that the fanciest products
21 that individuals did not know much about turned out to
22 be problematic. We know that some of the brightest
23 minds in Wall Street made mistakes, so I think
24 investors are thinking, "Can we really trust people?
25 Maybe the better thing to do is just to put my money
26 in a bank, certificate of deposit, where I can might
27 get three or four percent." At least that's better

1 than nothing, and it's certainly better than losing
2 money.

3 MR. HANOMANSING: So in the United States, no doubt in
4 Canada as well, the sense of uncertainty,
5 disappointment, maybe even feeling angry about
6 investments.

7 David, you can explain your perspective here at
8 this table, and what you're seeing when investors feel
9 like they have been badly treated.

10 MR. AGNEW: Yeah, I'm David Agnew. I'm the Ombudsmen for
11 Banking Services and Investments, so we -- we do
12 dispute resolution between consumers, clients of
13 investments firms and banks when they can't resolve a
14 dispute on their own. I'm here because Doug Hyndman
15 told me to. So that's -- when Doug speaks...

16 Well, it's interesting to listen to the
17 experiences in other countries, and frankly to show
18 how, in a sense, we are walking the same path. We
19 have a peculiar or a particular view of the industry
20 which is not its happiest side because, of course,
21 we're dealing with people who have complaints and
22 things that they can't resolve with the firm. But
23 certainly we get a lot of complaints from people who
24 -- it's not just that they don't understand the risk,
25 they say they weren't informed about the risks. Of
26 course, what we're seeing and as part of that silver
27 tsunami that's coming through, is there's been a

1 shift, that we all know, from defined benefit plans at
2 work where you had a pension that was going to be
3 based on your years of service and your contributions,
4 to the defined contribution where, essentially, at
5 retirement you get some money, and now you're the
6 pension manager, and people are inadequately prepared
7 to do that.

8 So we see this as a -- as a pretty steady source
9 of complaints for us where people are really not
10 understanding, until something goes very wrong, that
11 they're not in what they would consider suitable
12 investments that matches their risk profile or in fact
13 their needs. Of course, these are the times when --
14 you know, an up market hides a multitude of sins and a
15 down market exposes. And so when people open their
16 statements, if they have the courage, go to, you know,
17 one of their relatives or even seek some second or
18 third opinion, that's when they see they have some
19 problems.

20 MR. HANOMANSING: Is it too soon for you to be seeing that
21 increase of files that end up on your desk? Because a
22 lot of those statements, if they'd been opened, have
23 only been opened in the last week or two.

24 MR. AGNEW: That's right. And for us, there's a lag time
25 because, of course, in our world, we encourage the
26 consumer, the client, and the firm to try to resolve
27 it first. So we're seeing it at the end of that

1 process.

2 But we certainly see it in phone calls. And the
3 markets have been volatile not just in the last couple
4 of weeks, but for a while.

5 MR. HANOMANSING: Tom, let's bring you into the
6 conversation and, again, you can introduce yourself in
7 a couple of lines and talk about what investors ought
8 to be doing when it comes to risk and uncertainty at
9 this time.

10 MR. BRADLEY: I'm Tom Bradley, President of Steadyhand
11 Investment Funds, and I'm the -- I guess the
12 representative of the beaten-up money managers
13 everywhere in the world, certainly feeling that way.
14 And I guess also -- I had brown hair at the beginning
15 of this year.

16 I just first of all wanted to echo Delia's
17 comment. You know, when you think about how long
18 somebody's investment horizon is or how long they
19 invest, maybe they start in their mid-twenties or late
20 twenties. We'd love them to start earlier, but they
21 don't. They go till 80, 90 or 103. From the research
22 Greg did, you know, a large -- what was the percentage
23 of people that are already starting to dial back risk
24 in their fifties? It was a pretty large percentage.
25 And if you think if somebody at 57, 58 already
26 dialling back the risk when they could have 40 years
27 of investing to go, really basically destined to have

1 lower returns for the next 40 years, I think it's a
2 huge challenge.

3 You know, people have asked me is there a risk
4 that people don't take enough risk, and I think there
5 absolutely is, and especially now. I think the next
6 few years we will have people with money under their
7 pillows and under their mattresses.

8 So I think that's a challenge the industry has.
9 If you look back over the last ten years to September,
10 balance funds have done -- Canadian balance funds have
11 done five, six percent, some worse, but that's sort of
12 the core. GIC's have done 3.5 to 3.7. So even in a
13 period where we've had two bear markets, still you
14 were rewarded for taking some risk in your portfolio.
15 So I think that's going to be the challenge we have.

16 MR. HANOMANSING: All right. Now, Larry, we will come to
17 you throughout the conversation and jump in at any
18 time. But what I'd like to do now is just ask Delia
19 and Tanya from the Australian and United States of
20 America perspectives, if your sense of whether
21 regulators -- what they ought to be doing right now?

22 MS. RICKARD: Look, I think it's very hard to work out what
23 the actual messages for this exact moment are, because
24 I don't think any of us are really all that certain
25 about exactly where the markets are going still. But
26 I think you can always rely upon basics, and so I
27 think as regulators we need to be working hard to

1 improve the financial literacy of our populations so
2 that they understand the investing basics.

3 I think for a long time, certainly in Australia
4 and I think elsewhere, we've relied upon disclosure
5 and some basic -- a few basic rules around advice to
6 ensure that everything is okay. I think in this day
7 and age where products are becoming increasingly more
8 complex, where there's a greater reliance upon the
9 individual to take care of their long-term financial
10 well-being, and with much longer to live, that we need
11 to step back a bit and say, "Is disclosure enough?
12 Are there cleverer things we can be doing to help
13 people?"

14 So we're starting to see some really interesting
15 innovations. For instance, sometimes around product
16 design -- there's a U.S. company, Vanguard, who is
17 also in Australia who I've seen do fantastic things
18 around what we call embedded advice for their
19 products. So, for instance, as people go through
20 different life stages, it changes the settings within
21 a managed fund or a retirement savings fund in terms
22 of what the investment option is, in terms of the
23 amount for insurance that's set. So that's one of the
24 sorts of things we could look at. We can look at how
25 we can influence behaviour beyond just disclosure,
26 since people aren't reading it.

27 I think there's a whole lot that we can be doing

1 and thinking beyond our traditional tools of
2 disclosure is where we're coming from.

3 MS. SOLOV: I agree. I think what Delia said applies
4 nationally, internationally, and in general. In the
5 United States, of course, there are many different
6 regulators, and I think we have to make certain that
7 the regulators have their roles defined and they're
8 not competing with each other.

9 I think it's also important -- we at the
10 Securities Department at the state level now have the
11 challenge of not only investors being afraid to invest
12 in the market because they don't know if they can
13 trust the market, but pulling out of the market and
14 investing in some alternative investments that are not
15 with registered investment advisors or broker dealers,
16 so of course we're seeing many more of those
17 complaints. I don't know if people are putting their
18 money under their pillow 'cause they're afraid their
19 home may be taken and there goes the money and the bed
20 and all of that.

21 But disclosure is very important in fact, but we
22 need to make sure that the disclosure is not just
23 thrown at the investors and they're expected to read
24 it and understand it. There's a challenge to get
25 people to read disclosure, especially if you have too
26 many pages of it and the fine print. There's a
27 challenge to make sure that they understand it, so I

1 think from a regulatory perspective, what I'd like to
2 see is some accountability on the part of our broker
3 dealers, our brokers and our investment advisors, that
4 they really exercise the fiduciary obligation and do
5 what's best for their clients. As regulators, we need
6 to make sure that we not only have the right
7 regulations in place for that, but that we're also
8 enforcing them.

9 MR. HANOMANSING: So for any of you at any time, feel free
10 to jump in and add to that or raise questions, and you
11 don't even have to ask permission. Just leap in.
12 Those of you in the audience, remember we're
13 encouraging questions. I don't think we have any
14 right now, but, you know, the phenomenon -- oh,
15 there's a gentleman here that has a question, so
16 someone is going to come over to you with a microphone
17 or you go over to them.

18 As we wait for that question, let me point out a
19 phenomenon that I see in lots of panel discussions is
20 that at the beginning, very few people actually want
21 to ask a question because they figure they don't want
22 to be the first or second, and then towards the end,
23 we're trying to jam all those questions in. So don't
24 hesitate at all to be one of the first to ask, and you
25 are the first, sir.

26 MR. PASCUTTO: Well, you can see, and people who know me
27 know I don't hesitate enough probably. My name is

1 Ermanno Pascutto and I'm the first executive director
2 of the newly-established Canadian Foundation for
3 Advancement of Investor Rights, a non-profit
4 organization that was established this year to advance
5 the rights of investors in this country.

6 I wanted to comment on financial literacy and
7 throw something out and see if you react to that. I
8 want to say the financial literacy or the attempts at
9 investor education of the adult population has been
10 unsuccessful, that at least in Canada, that the adult
11 population is illiterate and that the people who are
12 involved in investor education really don't know how
13 effective their programs are. But it is certainly my
14 submission that the Canadian population is financially
15 illiterate and so we do have to look at alternatives
16 to investor education and a couple were mentioned.

17 My thought is that if you are serious about
18 educating investors, you have to start much earlier.
19 What we need in this country is a national financial
20 literacy program that's targeted at our youth. We
21 need financial literacy made mandatory in high schools
22 across the country.

23 I want to compliment Doug and the B.C. Securities
24 Commission because they have started that process and
25 there is a mandatory course. I don't know how
26 comprehensive it is, but there's a mandatory course in
27 high school. Right now, we are graduating a

1 population of people who do not know what mortgages
2 are, they do not know what credit cards are, they
3 don't know what a stock is or what a bond is, what an
4 RRSP is. They know nothing about financial products
5 when they come out or financial markets when they come
6 out of high school, and then we expect them to be able
7 to fend for themselves.

8 MR. HANOMANSING: Okay.

9 MR. PASCUTTO: And then we throw investor education at them
10 and that, I would say, is like trying to build on a
11 house that does not have a foundation.

12 MR. HANOMANSING: All right. Well, thank you very much for
13 the question and comment, and it's interesting 'cause
14 -- well, it's changed now. See, the panellists were
15 avoiding making eye contact with me and I thought it's
16 because they didn't want to be the first person who
17 responds, but now everybody's looking at me. Who'd
18 like to jump in, in response to that?

19 MR. AGNEW: Well, I don't think there's probably too many
20 people in the room who would disagree with what
21 Ermanno is saying, at least parts of it. You know,
22 there is a phenomenon of sort of bolting the door
23 after the horse has gone, and I think that it's --
24 there is a real challenge in taking people and, you
25 know, just sort of -- from our files, taking people in
26 their retirement years, people who have -- their
27 spouse or their partner has always taken care of their

1 financial affairs and suddenly because of
2 circumstances, they're thrust into it. It's very
3 difficult to turn them into financially literate,
4 savvy, sophisticated investors.

5 So, yes, the answer is to start early and, like
6 you, I think B.C., if I'm not mistaken, is actually
7 the only province in the country that has a mandatory
8 financial literacy type course, and I think it's in
9 Grade 10 here, which, based on my daughter's cell
10 phone usage, may be a bit late.

11 So it's -- when I talk financial literacy, it's a
12 long-term strategy, there's no question. It's not
13 going to -- and some of the things that we've been
14 talking about here, both -- in all the countries
15 represented here around disclosure and improving
16 disclosure, and improving people's ability to
17 understand that disclosure. I mean, I call it the
18 Monty Python phrase book problem where you give
19 someone a set of questions to ask that they can
20 completely -- they can articulate them very well, but
21 they can't understand the answer, and that doesn't
22 really advance us. So it goes deeper than that.

23 MR. HANOMANSING: Well, we can jump -- yeah, go ahead.

24 MS. RICKARD: Look, I want to say a couple of things in
25 relation to that. I mean, I agree, financial literacy
26 is essential and it is a generational thing. We
27 actually have been working on this quite a long time

1 in Australia and we now have it as a compulsory
2 learning outcome for all school kids, and it's, as of
3 this year, being taught from kindergarten through to
4 what we call year 10 -- I think you might call
5 sophomores.

6 So it's there and it's a long process which I'll
7 talk about later, but two things: First of all, the
8 people who are probably the most at risk at the moment
9 are those baby boomers who are approaching retirement
10 who don't have enough, particularly older women who,
11 certainly in Australia, have the lowest financial
12 literacy levels. So as well as doing the next
13 generations through the schools, we need to work out
14 how we can get some basic messages to them around just
15 simple things like diversification, et cetera, or when
16 to ask a question. I really like the title of this --
17 in Australia - surf-life savvy probably isn't a big
18 thing here, but everyone knows that "swim between the
19 flags" means if you swim between the flags at a surf
20 beach, you might get eaten by a jellyfish, but you're
21 less likely to get taken by a shark or taken by a rip.
22 So the silver tsunami, I'm going to take this language
23 home and build it into the campaign.

24 But you need to be targeting those groups as
25 well. But the other thing that always concerns me
26 when we get onto debates about financial literacy is
27 this tendency to think, oh, well, we'll just make

1 everyone more literate; that will take care of the
2 problem. Some of these issues are so complex that
3 people, even if they know the basics, are not going to
4 be able to work it all out for themselves. So it's
5 like disclosure. It's part of the problem but it
6 can't be seen as the entire solution.

7 I could go on for ages, but I'll --

8 MR. HANOMANSING: But -- yeah, go ahead.

9 MS. SOLOV: I agree with Delia, what she said. We also try
10 to teach financial literacy in our schools and our
11 Department of Securities goes out and conducts free
12 seminars. We provide free information. It is a
13 requirement also in Illinois schools that students
14 have a certain number of hours of economic sort of
15 education, so that is important. I think the upcoming
16 generation will have a leg up. In fact, we've had
17 parents tell us, "Oh, our kids are teaching us so much
18 about this." So that's really great.

19 But also there is going -- always going to be a
20 limit. Part of it is that there are always new
21 products. So what we need to do is we need to teach
22 people to look for the right advice and to know where
23 to go, to call their securities departments to make
24 sure an individual doesn't -- is registered in fact
25 and properly licensed, to know where to go if they
26 don't understand a question.

27 Because, for example, even with the recent issues

1 we had in the United States of auction-rate
2 securities, that was a new one on many people, and, I
3 mean, we could start teaching about auction-rate
4 securities but probably it's not going to be a big
5 market in the future. It seems that in some ways
6 we're kind of behind, depending on what is happening.

7 But I agree we need to teach people to ask the
8 right questions and to seek out advice when they're
9 not certain.

10 MR. WAITE: I agree with both what Ermanno said and what
11 Delia said. I mean, everybody says, going back to
12 Glorianne Stromberg in her report in the early '90s,
13 that we should focus on elementary school, high school
14 -- and yes, we should, but as you pointed out, Delia,
15 the ticking time bomb is the aging population.

16 I kept a letter in my office at the OSC in the
17 Enforcement Branch from a widow who -- and I kept it
18 there for 15 years -- that her husband died, she got
19 the life insurance and she got cold-called because of
20 the obituary in the paper and had a choice of paying
21 off the mortgage or investing in a penny stock scheme.
22 Unfortunately, she invested, lost her money. But the
23 letter said, "I don't want my money back. I just want
24 enough money -- I'm now living in my son's basement
25 apartment. I just want enough money to bury myself."
26 That generation, that's the huge ticking time bomb.

27 If we're to devote resources now, yes, the other

1 is necessary and it's a generational issue. But boy,
2 oh, boy, I think we've got a huge ticking time bomb
3 with our seniors, and David sees it and we see it in
4 our Enforcement Branch.

5 MR. LYLE: One thing that -- when you look at risk, there's
6 been a lot of comment that there's a concern that
7 people will not take enough risk now, that if you're
8 going to be around till 95, you can't invest a
9 portfolio at 65 like you would have 20 years ago.

10 The one thing we know is that people who are more
11 literate are more likely to take more risk. The more
12 you know, the more likely you are to invest
13 appropriately. We also know, though, that people who
14 know more are more likely to be over-confident or more
15 vulnerable to fraud. So literacy brings its own
16 challenges to it.

17 The other thing that we know absolutely for sure
18 is no matter how good the education system is, no
19 matter how good the material is, some people won't
20 learn. There is always going to be a range of
21 financial literacy and the solutions that we put in
22 place have got to work for people that don't have
23 financial literacy. Part of that is habits. We
24 happen to have some good habits that protect us from
25 not knowing much, but also it's in codes and
26 standards. So one thing we find is people know more
27 about their risk profile than are likely to have a

1 financial plan. And I don't think it's an accident
2 that it's required to go over your risk with your
3 broker, but it's not required that you have an updated
4 financial plan.

5 MR. HANOMANSING: Also, there's literacy and there's
6 prudence, right? You can't necessarily teach or
7 legislate good judgment.

8 MR. AGNEW: But it puts the premium on good advice. I
9 mean, it is because, you know, there's a range of
10 reactions that people have, what's happening out there
11 today, and it's interesting that, you know, your
12 numbers say that twice the number of people basically
13 say I'm going very conservative. There are probably
14 going to be a portion who, either on their own or can
15 be convinced to double down and, you know, listen to
16 the worry about running out of money and take an
17 excessive amount of risk at that time when they've
18 seen what was happening.

19 So therein lies the challenge, particularly for
20 the advisory community, in getting it right.

21 MR. HANOMANSING: So thank you very much for the question
22 and comments, and that certainly triggered an
23 interesting discussion.

24 Let's go on to the second topic that we want to
25 look at this morning and that is retirement, and it
26 segues nicely from what we were just talking about.
27 Greg, let's start with you and the numbers once again.

1 Are we working longer?

2 MR. LYLE: We think we're going to be working longer. The
3 current generation retired pretty young and they
4 retired younger than they thought they were going to.
5 The current generation expects to retire older than
6 the current generation of retirees, and they -- or
7 they actually plan to retire older by a couple of
8 years. The older generation was trying to retire in
9 the early sixties. The current generation is trying
10 to retire around 65 but they expect they're going to
11 retire later.

12 The other thing that's really interesting is that
13 if they don't hit their financial goal, which is now
14 probably more likely than not, they intend to stay in
15 the work force which, ironically, is -- the Minister,
16 as he's juggling health care, financial stability and
17 sustainability, is worried about what's happening to
18 the increasing dependency factors. More and more
19 people are retired and fewer people are supporting
20 them. Ironically, this says if they haven't met their
21 goal, they're going to help fix that problem by
22 staying in the work force longer.

23 What's not happening is -- there's a lot of books
24 out there on the market talking about we need to bring
25 down our expectations, that we're sort of the prisoner
26 of our own desires or wants as opposed to our needs.
27 People don't seem to be paying any attention to that.

1 MR. HANOMANSING: Yeah, I'm just thinking of the -- you
2 know, Canadians here will know the slogan "Freedom 55"
3 which was a great advertising slogan, but probably a
4 huge disservice to potential investors.

5 MR. AGNEW: I mean, I think for -- on a numbers basis for
6 the majority of Canadians it wasn't going to be a
7 realistic goal, certainly not in any comfort -- in any
8 sense of comfort that they could have in that
9 retirement. And it's -- I'm sympathetic. I know it's
10 very tough to bring down those expectations, to be the
11 bearer of bad news, but it's absolutely essential to
12 get people on a more realistic plain. I mean it
13 wasn't that long ago that people were sort of being
14 presented with, "Well, did you want seven percent
15 growth annually or did you want ten percent," in some
16 cases, you know, leading up to the tech bubble.
17 Things were -- and so we sometimes have trouble
18 learning those lessons.

19 But, you know, there again, we sort of -- we turn
20 back to the sort of thoughtful balanced independent
21 advice delivered, you know, appropriate to the
22 client's needs, and having to have, you know, a frank
23 discussion about what is realistic in the environment.

24 MR. BRADLEY: I agree with David, but, you know, where we
25 sit today, given what's happened in the markets, we
26 actually probably can expect ten percent plus returns
27 for a few years. I'm one --

1 MR. AGNEW: I'm just going to write that down.

2 MR. BRADLEY: Yeah, guarantee.

3 MR. AGNEW: Yes.

4 MR. BRADLEY: I'm in the camp. I take people through the
5 math. We've got three-and-a-half, four percent
6 interest rate, so that's your baseline. We add on a
7 risk premium for owning equities. That's -- is that
8 two, three, five percent? You know, there's
9 academics, make a career debating that. It isn't
10 eight, ten, twelve percent. So you add three-and-a-
11 half, two to five, you get that kind of equity return,
12 what, six to nine percent.

13 So a conservative silver tsunami investor, their
14 expected return, I've got to think, is in the four to
15 six percent range. Somebody -- some of the youths in
16 the crowd here, you know, it's probably seven to nine.
17 They're mostly equities and they can take the risk.

18 But, as I say, having said that, I think given
19 where we are, that this is an insensitive kind of
20 industry and we're all feeling pretty gloomy, but we
21 probably have set ourselves up for some "Freedom 55"
22 for people that are young enough.

23 MS. SOLOV: Well, I think when individuals get their
24 statements and they show their retirement income, they
25 tend to make decisions at the moment that they open
26 it. "Whoops, it looks like I'll have to work, you
27 know, five years longer. Look, I'm way down."

1 But there's another reason why I think people now
2 are not retiring quite as early, and that is just
3 their costs. They have -- they're paying more for
4 necessities these days. They're in -- in the States,
5 they're paying more for a college education of their
6 children. That's taking a chunk out of their current
7 income. Also, there's always the concern about health
8 care and health insurance, and many people continue to
9 work so they can get health benefits. So there are
10 other reasons, I think, why people tend to play and to
11 work longer.

12 MR. HANOMANSING: That's interesting, because I have always
13 noticed, long before the financial meltdown, even in
14 very, very good times, the 75-year-old Wal-Mart
15 greeter, for example, just south of the border. I
16 wonder why, and I'm sure health benefits are probably
17 a key reason for somebody continuing to work.

18 Do you have any sense -- and I mean we're only
19 talking a matter of weeks, but do you have any sense
20 of people -- of more people working longer now as
21 opposed to a year ago?

22 MS. SOLOV: Yes, I believe in the States, research has
23 shown that in the '90s, people tended to retire a
24 little bit earlier. Now, people are retiring later
25 unless, of course, you're part of a downsizing and,
26 you know, there is a percentage of the population that
27 is retiring and they don't want to retire, because

1 either their factories have closed down or they've had
2 a health issue, et cetera. But the trend seems to be
3 for people to work longer now.

4 MR. HANOMANSING: Delia, what does retirement planning look
5 like in Australia?

6 MS. RICKARD: Look, it's actually quite different. Sort of
7 on the age thing, yes, we're working longer and our
8 treasurer is encouraging us to work longer and there
9 are also tax incentives to work part-time.

10 But I guess the big difference between retirement
11 in Australia and Canada and the U.S. is we actually
12 have a mandatory compulsory retirement savings scheme
13 which came in back in 1992. Under this scheme,
14 basically, employers are required to put nine percent
15 of the value of an employee's income into a
16 government-regulated retirement savings plan which we
17 call a superannuation plan. These plans are taxed at
18 a lower rate so they're taxed at 15 percent. Once the
19 money is in there, you can't get it out -- there's
20 some very, very limited exceptions -- until you've
21 reached what we call the preservation age. Now, that
22 used to be 55, in fact, one month after my birthday is
23 the cut-off. It's now 60, and it may well go up
24 again, so just another indication there.

25 Employees can choose which fund their money goes
26 into, but if they don't choose, each employer has to
27 have a default fund that the money automatically goes

1 into. So for the generation approaching retirement
2 now, this has only been in place for a short time but,
3 you know, if you're a high school kid, just got your
4 first job packing at the supermarket or whatever,
5 you're starting to acquire superannuation from the
6 time you're 18.

7 I must just go on for one more minute 'cause it
8 gives context to the rest of my comments. There are
9 quite strong links between the trade union movement in
10 Australia and our retirement income policy. So it
11 used to be part of union awards that you would have to
12 get -- you'd get money paid into a retirement account.
13 That's pre the -- pre the compulsory system. So we
14 now have four different types of funds. We've got the
15 not-for-profit industry superannuation funds which
16 have, for the last ten years, performed the best, in
17 part because they don't pay trail commissions and
18 therefore they've got a much lower fee structure.

19 We've got the retail funds which are sold through
20 the planners. We've got an ever-dwindling number of
21 corporate funds, and then about 25 percent of this big
22 superannuation industry, which is now worth more than
23 a trillion in Australia, is what we call self-managed
24 super funds or DIYS which is quite a tightly
25 controlled and regulated sector where, again, you
26 can't take the money out. There are strict
27 limitations upon what you can invest in, so you can't

1 just go and invest in the family home, et cetera.

2 The other thing to mention is when this was first
3 introduced, the plan was that it would eventually rise
4 up to 15 percent, because the expectation was that you
5 needed to be putting away about 15 percent from when
6 you started working to have a decent retirement
7 income. It hasn't got to 15 percent, so it's still at
8 nine percent. So there are a lot of incentives for
9 people to pay extra of their own money into their
10 superannuation accounts including, for low income
11 people, there's means-tested government co-
12 contributions for every dollar you put in. Up to a
13 certain amount, the government will put in a 1.50.

14 So that's the basic landscape there.

15 MR. HANOMANSING: Again, we're welcoming questions from the
16 floor. And I want to go back to something that we
17 talked about in the conversation when Tom talked and
18 maybe surprised some people with ten percent being not
19 an unrealistic goal, maybe even a realistic goal.

20 Larry, you haven't had a chance to introduce
21 yourself. You're the head of the Mutual Fund Dealers'
22 Association. From your perspective, what about that
23 ten percent return or the promise of it, not that you
24 were making a promise, but for those who do.

25 MR. WAITE: David wrote it down, so I think you were making
26 a promise. I was very -- one of the surprises for me
27 in Greg's research was the fact that the expectation

1 was ten percent. I was very surprised at that.

2 What our staff see, whether it's in the
3 Enforcement Branch, or whether it's going out and
4 doing compliance reviews, are that there's absolutely
5 zero focus on risk. When an investor goes in and
6 talks to an advisor, the focus of discussion is on
7 rate of return, it's not on risk. And it's not until
8 something goes wrong, as David says, in a down market,
9 the sins all come to the surface. We find that
10 there's very little discussion of risk. Investors
11 that we see have no concept of risk. They don't even
12 connect between a higher return and a higher risk, so
13 there's not even that basic connection.

14 I don't know -- number one, I don't know why
15 investors expect ten percent when it is unrealistic
16 and how that comes about, whether it's advisor-driven,
17 whether it's client-driven. It's probably a
18 combination of both.

19 MS. SOLOV: Well, I think -- sorry.

20 MR. BRADLEY: I was just going to say, just following
21 along, you know, the first thing people think of is,
22 then, how do I get a higher return? You know, they do
23 the math and the assets are going to produce this
24 income. They want -- they need a higher return. So
25 they ask whoever they're talking to, or they maybe go
26 down the street looking for a higher return.

27 I think this meltdown is going to be interesting

1 because despite what Greg's recent research says, I do
2 think people are going to stage two, which maybe
3 should be stage 1, is how am I going to save more?
4 And is, in our industry, in the investment industry,
5 that's never part of the dialogue. "Mrs. Smith, you
6 actually should put a little more aside."

7 But I actually think this meltdown is going to --
8 maybe there's a lag, but I think we're going to get to
9 that point where, yes, they may say, "Dammit, how can
10 I get more return, but also I've got to put more in
11 the bank." That hasn't been part of the dialogue for
12 my whole 25 years in the business.

13 MR. WAITE: But how do you bring risk to the surface of the
14 initial discussion? I mean, that -- again, from our
15 limited experience, we don't see that that actually
16 takes place at the beginning.

17 MR. BRADLEY: Yeah, I agree with that.

18 MS. SOLOV: Well, I think --

19 MR. HANOMANSING: So, okay, go ahead, and then I want to
20 ask --

21 MS. SOLOV: Part of the problem is -- I mean part of the
22 blame really lies with the financial service
23 providers. I think that individuals have this
24 expectation that when they go to a broker or advisor,
25 they're going to look out for their best interest.
26 These expectations are not unrealistic given what our
27 consumers are shown on television --

1 MR. WAITE: That's true.

2 MS. SOLOV: -- and in the advertising.

3 MR. WAITE: The advertising.

4 MS. SOLOV: I mean, when you see an advertisement and they
5 tell you you could, you know, sleep easily, your nest
6 egg is being watched over by your broker and don't
7 worry about it, and here you are now, and here you are
8 in retirement, you know, on some wonderful island. If
9 you can't take your children to their soccer games,
10 your broker will.

11 So when you see those sorts of -- the advertising
12 from the industry, certainly individuals expect that,
13 when they walk into a firm, that person will avoid
14 conflicts of interest and do what's in their best
15 interest. I think that's why they're not asking about
16 the risks. They're inundated with these
17 advertisements about the broker really taking care of
18 them. Also, they're thinking if I want to accept risk
19 and do my own trading, I can trade through, you know,
20 a company that charges me 9.99 a trade. But if I'm
21 paying more than that, if I'm paying, you know, a few
22 hundred or a few thousand dollars in fees, then I'm
23 getting more than just trade execution.

24 MR. HANOMANSING: Right.

25 MS. RICKARD: Ironically, one of the good things about a
26 downturn is hopefully some of the risk messages come
27 across.

1 MR. HANOMANSING: Yes.

2 MS. RICKARD: We've had some terrible collapses recently,
3 and we do a tracking survey every two years with
4 national financial literacy and year after year,
5 people have understood, in theory, the difference
6 between risk and return or the relationship, but in
7 the same survey we always ask would they invest in an
8 investment that was advertised as having returns well
9 above market rate at no risk, and for the first time
10 this year we saw a five percent drop of the people who
11 would in fact invest in that.

12 We're doing things like building tools where you
13 can go online and say, well, "I'm looking to invest in
14 this. What would be a suitable return, and what's the
15 risk," and try and present things visually. I mean,
16 you have to get people to use those tools.

17 But I think out of disasters come some learnings,
18 but you have to perpetuate those to people then.

19 MR. HANOMANSING: We have a question from the floor to my
20 left, I think. So in that corner. Yes, sir?

21 MR. DONEY: We don't regulate performance reporting and we
22 don't regulate risk ratings on an aggregate client
23 account. Is that something that we should be doing?

24 MR. HANOMANSING: Who would like to answer that?

25 MR. WAITE: Well, I'll start, and Brad, I guess the simple
26 answer is, yes, we should be. I'll just leave it at
27 that, but don't ask me how.

1 MR. BRADLEY: Oh, we do.

2 MR. WAITE: We do to a certain extent, I mean CRM is . . .

3 MR. BRADLEY: Being beholden to Larry as an MFDA dealer, we
4 have to categorize our clients to make sure they know
5 they are a high-risk investor or a medium-risk
6 investor, so we do it to some extent.

7 MS. RICKARD: In terms of risk ratings on products, we've
8 started doing -- we've done around debentures and some
9 of those sorts of products, we've started doing an if
10 not, why not, form of regulation saying, "You need to
11 tell people what your risk rating is if you've got
12 one, and if you haven't got a risk rating from one of
13 the agencies, then you need to explain why you haven't
14 got it." So it's the first step, but that's been the
15 last 12 months.

16 MR. HANOMANSING: Do you have a follow-up or is that -- go
17 ahead.

18 MR. DONEY: You talked about clients opening their monthly
19 statements over the past week or so. But any client
20 looking at that statement, all they're going to see is
21 whether they lost money vis-à-vis their previous
22 statement. They don't know what their risk profile is
23 because it's not reported to them in their statement.
24 Neither do they know what their long-term account
25 performance is. I think those are two big failings.

26 MR. WAITE: Yes, and I agree.

27 MR. BRADLEY: And I -- you know, having started a new

1 company in the last year and a half, we started with a
2 fresh sheet of paper and -- so it's easier for us,
3 maybe, than someone who's got tens or hundreds of
4 thousands of clients. But I can tell you it isn't
5 that hard to do. It isn't that hard to do and clients
6 love it. So why our industry obscures how somebody is
7 doing, which is what they really care about, what
8 they're paying, is beyond me.

9 But as you see, our industry is horrendous -- I
10 don't know how it is in your two countries, but we go
11 out of our way to obscure those two facts, so I
12 couldn't agree more. But it is not that hard to do.

13 MR. HANOMANSING: So should it be regulated? Should it be
14 mandated that that kind of disclosure or explanation
15 is on statements?

16 MR. BRADLEY: Well, you know, we've got this --

17 MR. WAITE: CRM, client relationship.

18 MR. BRADLEY: -- client -- study going on about documents,
19 point-of-purchase documents. The point we made to the
20 joint forum was that the one thing that we know
21 everybody reads is their statement. Now, having said
22 that, I've told a few people at the table last night
23 that everybody tells me they're throwing it in a
24 drawer and they're not looking at it this quarter.

25 But the one thing, four times a year, people read
26 their statements, or maybe monthly depending on how
27 they're reported to. So that's where we should have

1 the risk profile. That's obviously where we should
2 have what they're paying and the performance and all
3 these other issues we talk about.

4 MR. HANOMANSING: And so these things should be mandated,
5 you figure?

6 MR. BRADLEY: I think they should.

7 MR. HANOMANSING: Yeah.

8 MS. SOLOV: Well, I think in the States they are to a
9 certain extent. The -- formerly the NASD, but the
10 financial industry regulatory authority has rules that
11 apply to this area. Certainly when somebody comes in
12 to a brokerage account -- to open a brokerage account,
13 you have to develop a profile of that client. Even
14 brokers who have a slightly lower standard currently
15 than investment advisors in terms of fiduciary
16 obligations, are still responsible for recommending
17 suitable investments. So you need to know what is
18 suitable for a particular investor.

19 But certainly I think in the States we get the
20 same complaint. The account statements vary from firm
21 to firm and some of them are not readable even for a
22 regulator.

23 MR. WAITE: And when you try and enforce that -- and there
24 is a project going on across Canada right now -- you
25 hear from industry that you're talking, you know,
26 millions and millions of dollars in infrastructure,
27 and whether that's true of an existing firm, I don't

1 know the answer to that but --

2 MR. BRADLEY: They can afford it.

3 MR. WAITE: I think they can too, yeah. And you would
4 know, Tom.

5 MR. BRADLEY: But it is a big issue. I mean, the public
6 always supports more transparency, and they really
7 like it when there's more accountability that doesn't
8 involve them having to do more work. What makes them
9 nervous is when they hear millions and millions of
10 dollars, because there is a pain threshold in terms of
11 how much people are willing to pay, and it goes back
12 to the comment that you were making about the
13 difficult times that many people are having. People
14 see so many fees going up. The last thing they want
15 to do is see it cost them more to invest their money.

16 MR. HANOMANSING: All right. We have a question over here.

17 MS. HASKINS: I'm Linda Haskins. I'm a financial advisor.
18 One comment first. Tom, you said that people don't
19 get any -- ever get advised to invest more money,
20 whether they're just seeking a higher return. When we
21 do a projection and there's a shortfall, we always
22 say, "You've got two alternatives. You can invest
23 your money to get a higher return, or you can put in
24 more money." I mean, that's -- that's just a given.

25 MR. BRADLEY: Yeah.

26 MS. HASKINS: But what I really wanted to talk about was
27 the whole question of risk, and I think that's where a

1 lot of problems arise. The industry tends to use risk
2 meaning volatility, as a synonym for volatility. But
3 there's all kinds of other risk. There's currency
4 risk, there's the risk of not having enough money, and
5 investors get very confused. I would really like the
6 industry, where you mean volatility, to use the word
7 "volatility", and when we have to fill out the forms
8 showing investor tolerance, it should be clearly
9 tolerance for volatility that we're talking about,
10 because that's what's being measured. I think the
11 word "risk" has so many meanings that investors get
12 very, very confused with it.

13 MR. HANOMANSING: All right. Thank you. And let's go on
14 to the next question which is over -- yes, sir -- yes,
15 ma'am.

16 MS. KAEPPLEIN: I'm Kristi Kaepplein from the U.S.
17 Securities and Exchange Commission, and for Mr.
18 Bradley, actually, I wanted to ask about the role you
19 think that systemic risk played in this crisis.
20 Really, I certainly can't argue with more transparency
21 or more disclosure of risk around individual products,
22 but isn't a big part of what's happening right now due
23 to the systemic risks that individual investors or
24 institutional investors were unknowingly taking on
25 more and more of without really being cognizant of
26 that?

27 MR. BRADLEY: My ten percent comment has kind of stirred --

1 built my profile. I'm going to throw that open. I'm
2 sort of -- I'm sort of at -- I'm lost on that one,
3 I'll admit. Anybody have any other thoughts?

4 MS. SOLOV: Well, I think --

5 MR. HANOMANSING: Who's moderating this panel?

6 MR. BRADLEY: Trying to take over . .

7 MR. WAITE: He's found a takeover . .

8 MR. BRADLEY: Sorry, but I'm just...

9 MS. SOLOV: I agree with you. I think there are different
10 risks. Certainly there are risks associated with a
11 particular product. You know, we mentioned the
12 auction-rate securities. They were classified as
13 cash, they were classified as fixed income and
14 individuals were not -- were told, you know, you can
15 have this in seven days if necessary, so certainly
16 there were risks with that product that weren't
17 disclosed and many individuals needed that particular
18 disclosure and did not need the risk of the markets
19 freezing.

20 There are also systemic risks - and I agree with
21 that - and that's the big debate we're having now.
22 Should we have greater regulation over credit default
23 swaps and other sorts of products and practises there,
24 and I think that's right.

25 MR. BRADLEY: I think the -- sorry, the one -- I mean, it's
26 one thing that the investors don't know the systemic
27 risk, but I'm not sure the industry did either, and

1 maybe that's your point. But I -- I mean, there were
2 people in the industry that absolutely knew what the
3 risk was, the risk there wouldn't be liquidity at the
4 right time or whatever it is. But it's when --
5 absolutely some of the investors should have known or
6 we need to inform them better, but I don't think the
7 industry was always in a position to inform 'cause
8 they didn't think there was any risk either.

9 MR. HANOMANSING: Let's go back to the microphone again.
10 Yes?

11 MS. KAEPPLEIN: That is in fact part of my point, is who is
12 responsible for watching the ramp up in systemic risk?
13 So if I look back at previous bubbles bursting, right,
14 in 2000 in the technology bubble, I could say that at
15 least investors were warned. Plenty of people were
16 saying that the values for technology companies were
17 too high, et cetera. I can also point to, at least in
18 the U.S., plenty of people pointing to a housing
19 bubble and the fact that it would burst.

20 But no one talked about the risks to the
21 financial system due to excessive use of leverage, a
22 confluence of many factors like, you know, housing
23 prices appreciating year over year in incredible ways
24 combined with cheap money and, you know, government
25 policy and what impact that might have on our
26 financial system. So I'm kind of asking, you know,
27 aren't we focused on a rare event where even if you

1 disclosed all the risks to individual investors about
2 their particular products, we have really seen the
3 system stressed in a way that we just haven't before,
4 and that the place to address that is by watching the
5 systemic risks so that all these individual outcomes,
6 they might not have occurred had we -- had we buckled
7 down on the systemic risks.

8 MR. BRADLEY: I agree with that, although I think it's very
9 tough, because if we look at -- in our country, the
10 one that stares us in the face - you may not be
11 familiar with it - is the ABCP, asset-backed
12 commercial paper. That just blew up in our faces.

13 If you look at who was responsible there, you
14 could -- there's a myriad of people, whether it's the
15 buyer, it's the advisor, it's the person who
16 manufactured it, it's the regulator, on and on and on.
17 And the reason I think it's a challenge to deal with
18 -- I can't say it -- risk, is that we're so bloody
19 innovative, and there's so many smart people that are
20 coming up with new ways to do things, and I think it's
21 -- I don't think we should kid ourselves. There will
22 be another -- maybe not a meltdown like this, but
23 there will be another in ten years and we'll say why
24 didn't we learn? But it will happen, so...

25 MR. HANOMANSING: But I think -- you know, one of the --

26 MR. BRADLEY: I don't want to be doom and gloom, but I
27 think that's a reality.

1 MR. HANOMANSING: One of the interesting points, though, in
2 the question is the fact that some of these other
3 bubbles, the information was out there and the people
4 -- we run into this in newsrooms. I'm sure all of you
5 run into it in your offices where people will say,
6 "Well, why didn't somebody tell us?" You think,
7 "Really? You weren't reading the paper? It was all
8 there."

9 This time was different. It really wasn't there,
10 I don't think, at least speaking as a lay person when
11 it comes to financial markets. Should investors have
12 been given better information, more warnings? And
13 maybe the answer is no. Maybe you can't prepare
14 everyone for everything. But if the answer is yes,
15 then who should have been providing those warnings?

16 MR. AGNEW: I'm not going to venture into that, not being a
17 regulator. But I think it's hard to argue that
18 perhaps we may have ended up at the same place, but
19 the debate and the journey might have been different
20 with a lot more transparency because certainly I think
21 it's fair to say that unlike the tech bubble days when
22 there was a lot of accusations -- well, it was really
23 just investor greed and people kind of lost their
24 sense of -- you know, you work for companies that have
25 big television screens telling you what the minute-by-
26 minute stock price was and so on.

27 I don't think most Canadian investors thought

1 they were being greedy in the last little while. A
2 lot of them were in pretty blue chip -- you know, nice
3 safe dividend-paying stock or, as Tom mentioned, you
4 know, a piece of paper that was sold as an analog to a
5 T-bill or a GIC. They -- so they weren't feeling
6 greedy when they got -- but I do think that they felt
7 that there was information they didn't have, or the
8 people who were selling the product didn't have
9 either.

10 All right, go ahead?

11 MR. WAITE: The real -- I guess the real question is when
12 you're buying a money market fund, who knew that there
13 was the asset-back product in that -- that money
14 market fund? And if they didn't know that that -- it
15 wasn't as liquid as it should have been, then they
16 should have known. I mean, I think that -- those are
17 the -- and that'll come out in the future, I hope.

18 MR. HANOMANSING: Let's move on to another element of this
19 same topic, and, Tom, I'll put the question to you.
20 McKinsey & Company reporting that two-thirds of boomer
21 households are financially unprepared for retirement.
22 What about among your clients? Are you seeing
23 anything close to that?

24 MR. BRADLEY: You know, we're still pretty small but we do
25 see it. I think that -- and I'll use the baby boomer
26 as an example, that the people that are -- or maybe
27 they're the late stage of the baby boomer, the people

1 that are starting to think about retirements in their
2 horizon now and they've got a few hundred thousand or
3 even a million plus in the bank and they're feeling
4 pretty good about that, and then it comes back to what
5 we talked about earlier. They do the math on what
6 four or five percent is going to earn them, and
7 suddenly they're thinking that isn't quite the
8 lifestyle I had planned for retirement.

9 So are they prepared? No, I don't think they
10 are. You know, the issue about low interest rates are
11 that if -- 25 or 15 years ago, whatever, you got on --
12 on the bandwagon and you had long-term assets, long
13 bonds or stocks, you've built up a really good nest
14 egg and so you can afford to live off four or five
15 percent.

16 But the people that didn't get on that bandwagon
17 'cause they got blown up at some past crisis or
18 whatever and were only in GIC's, didn't get the nest
19 egg built up. Three-and-a-half, four percent is
20 pretty painful.

21 So I don't know, throw it open, but I think --
22 there I go hosting it again.

23 MR. HANOMANSING: That's fine.

24 MR. WAITE: You're very good at that.

25 MR. BRADLEY: I think baby boomers are surprised that
26 they're -- that they don't have as much as they
27 thought they were going to have.

1 MS. SOLOV: Although I think some of them are lowering
2 their expectations for how they expect to live in
3 retirement to sort of adjust for that.

4 Surveys have been done also in the United States
5 and individuals in their fifties say, "I wish I had
6 started sooner." It's a little bit like music
7 lessons. "I wish my mother made me take music and
8 made me stick with it." That's what they're saying.
9 "We wish we had set aside more money." "We wish we
10 started setting aside this money earlier." But many
11 of them are looking at their retirement savings and
12 just saying, well, I may need to live in a smaller
13 house. I may not, you know, have a second vacation
14 home. I may not travel as much as I would like to,
15 and so I think that they are making those adjustments
16 in their minds already in terms of expectations for
17 retirement.

18 MR. LYLE: Are there -- sorry.

19 MR. HANOMANSING: No, go ahead.

20 MR. LYLE: Well, there does seem to be a gap between
21 expectation and experience. People expect to live
22 less well in retirement when they're working. But the
23 people that are retired say they're actually doing
24 pretty well, that they don't feel their quality of
25 life has gone down. There's a lot of things that we
26 pay for. I mean all the -- you know, who knows how
27 much the wardrobe around this table cost?

1 But the -- you're not going to need that in
2 retirement.

3 MR. WAITE: -- your suit.

4 MS. SOLOV: I plan to keep mine for retirement.

5 MR. LYLE: There you go. So the -- there's -- one thing
6 we've seen in the research is that the people that are
7 retired report being pretty happy in that retirement,
8 and I'm -- and I'm wondering whether there's not a
9 transition that we go through when we realize what
10 retirement is really all about that leaves us feeling
11 better off than we think we're going to feel.

12 MR. HANOMANSING: What should I be expecting to wear? I'm
13 not clear enough about the sort of mandated retirement
14 savings in -- and paying into it in Australia to know
15 if that either raises awareness or protects people
16 from the sort of lack of proper planning that we're
17 seeing in Canada and the United States.

18 MS. RICKARD: Look, I think it's a bit of both. I think
19 for some people, they say, "Well, the government said,
20 you know, my employer has to put away nine percent, so
21 nine percent must be all that I need. Therefore I
22 just won't think about it anymore."

23 But I think for others that it does help to raise
24 awareness. There's -- I mean there's so many --
25 you're being bombarded from every direction in society
26 these days about the need to save and plan. So it's
27 definitely a bit of both.

1 But what we're seeing is people are becoming -
2 especially baby boomers - are becoming more realistic
3 about the standard that they can expect. But there's
4 also a subset of that group who are going to be much
5 more susceptible to dodgy investment offers -- which
6 is like is where you sit is where you stand, and we
7 see the ones that fall for that and that's our real
8 concern with this particular generation who clearly
9 don't have enough.

10 MR. AGNEW: I suspect -- and it's way out of my bailiwick,
11 but in behavioural terms, I mean, people look at those
12 -- at that age expectancy and demographics and say,
13 wait a minute, if I retire now, I've got, you know,
14 35, 40 years at home, and maybe that's not what I was
15 thinking about. So maybe I'll keep working part-time
16 and -- if I can, and you know, making -- so it's a
17 different kind of transition to retirement. And
18 frankly, for some people, it would be an easier one
19 given what they do have to fall back on.

20 MR. HANOMANSING: Let's go back to some numbers, now, Greg,
21 and that moment sort of demographically where debtors
22 become savers.

23 MR. LYLE: Well, I mean, that's very much tied to
24 lifestyle. I mean, it's -- and if you want to find
25 someone who's a saver, you're going to find someone
26 who's married, someone who has kids that have left the
27 home, someone who is doing better financially

1 obviously.

2 On the flip side of that, if you find someone
3 that's low income, single parent, kids at home, forget
4 about it. They're in a hole and they can't get out of
5 it. So we're very much captured by our demographics
6 in terms of whether we're able to turn. But most
7 people seem to be able to turn. Somewhere around 45,
8 we move from owing more than we've got in terms of
9 assets, to having more assets than owing things. And
10 by the time we get to retirement, it's a five-to-one,
11 six-to-one, I've got more assets than debt versus I've
12 got more debt than assets.

13 It is a pretty scary world for that small
14 minority that are net debtors by the time they get to
15 65. That creates its own unique social program -- or
16 problem. But the -- you can see that transition
17 happening, and it makes perfect sense, and for most
18 people, it leaves them in a situation where they're
19 actually pretty happy in retirement.

20 MR. HANOMANSING: Just thinking of the demographic factors
21 you mentioned, you know, raising kids, I mean, single
22 or married. You didn't mention the big demographic
23 factor that Tom and I are both struggling with which
24 is house renovation, which has completely changed the
25 entire economic equation, at least for me.

26 Delia, let's move to a topic that I think you
27 enjoy speaking about a lot, behavioural economics, and

1 in particular, how it affects people's economic
2 decisions in relation to retirement planning.

3 MS. RICKARD: Okay. Look, I think most of us when we sort
4 of start off learning about this area, get given, you
5 know, economics number one, that human beings are
6 rational, we give them perfect information, they will
7 make optimal choices. As we all know, that's not
8 true. In fact, I always laugh to think that someone
9 could get the Nobel Prize for economics a few years
10 ago for telling us that consumers, in fact, don't
11 behave rationally. You just have to look around.

12 So behavioural economics is really the study of
13 what people do, what investors actually do as opposed
14 to what this model perfect investor would do. I think
15 it's got lots of good learnings for all of us who are
16 involved with trying to help people to make better
17 choices, make better decisions, and it's a reasonably
18 new science I guess. There's a number of themes of
19 the work so I won't go through all of them.

20 But one -- one -- I guess the best-known theme is
21 around choice overload and I suspect a lot of people
22 in this room are familiar with the jam jar example.
23 You go into a supermarket and they've got set up 40
24 jars of jam there. Lots of people stop, almost no one
25 buys. Over here, you've got a supermarket with sort
26 of six jars of jam. Not as many people stop, but
27 about 30 percent of the people buy. I think what

1 consumers are confronted with in terms of investment
2 products these days is such a myriad of products out
3 there that it almost leads to paralysis. It just gets
4 too hard.

5 So in terms of designing retirement income
6 products or any other sort of financial thing, there
7 are real lessons in there about the optimum number of
8 investment options you want to fund to offer, for
9 instance -- I mean, in Australia, we're seeing funds
10 that offer 200 different investment options. It leads
11 to people making no decisions and therefore not even
12 engaging with those products.

13 We're also seeing -- they've also done a lot of
14 work around what they call hyperbolic discounting,
15 which is fancy language for telling us, again, what we
16 all know, that it's easy to engage with the here and
17 now and the concrete than it is to engage with the
18 abstract and the future. So that tells that there's
19 lessons for us there if we're trying to encourage
20 people to start saving for retirement from an early
21 age, about how we do this. A lot of this is what
22 advertisers seem to have known instinctively forever,
23 and bureaucrats are just playing catch-up.

24 Well, how do we, you know, talk to a school kid
25 about why it's important to be putting money into a
26 superannuation or a savings plan now? We've just done
27 a big thing for high school kids around this. I don't

1 know how successful we've been, but it's about trying
2 to bring immediacy and a sense of the here and now,
3 the concrete, to something that for them is really
4 quite abstract.

5 Another big area of their work is around framing
6 which tells us that -- and again, this is -- it sounds
7 like such common sense when you talk about it, and
8 again, is typical for advertisers to understand this
9 and you've already alluded to it a couple of times
10 this morning. The decisions we made are based so
11 often about the context within which they're presented
12 to us, how they're framed. And investment advertising
13 is a classic here. We went back and looked at the
14 advertisements for a number of products that have
15 caused us concern -- like including one of the ones
16 that collapsed which we knew investors thought was
17 safe. We went back and played -- replayed the radio
18 ads and one of the ads went something like this:

19 You hear a person snoring and then the voice-over
20 says, "Listen to that. What a beautiful sound. It's
21 the sound of "x" investor sleeping soundly. "X"
22 investors invest with certainty and earning up to 9.7
23 percent per annum," so not outrageously high. Now,
24 that's a great rate, and with a fixed interest. So,
25 you know, how you frame and present that, it plays to
26 all of those concerns with safety, all of the things
27 that we know people are looking for.

1 The other bit of work that's been done in this
2 area is around what they call the default buyers
3 'cause they -- we keep looking at this saying, well,
4 how do we use this research which is ever-growing to
5 help us to get people to make better decisions? I
6 think this has huge implications for public policy,
7 and New Zealanders have certainly used it.

8 What we know, to use an example, if you look at
9 Europe and organ-donor raids which is highly relevant,
10 obviously not to this particular topic. But in those
11 countries where the default is that you will give your
12 organs -- donate your organs if you die, without doing
13 anything, that's just the standard position, something
14 like 90 percent of people are organ donors regardless
15 of whether or not it's a religious country or not.

16 In those other countries where the default option
17 is you won't unless you sign a piece of paper, then I
18 think the rates are around about 15 percent despite
19 massive campaigns trying to get people to do it.

20 So the New Zealanders have just introduced a sort
21 of not-compulsory retirement income system but
22 somewhere on that journey. Their default option is if
23 you're starting a new job, employment, that your
24 employer will put "x" percent away for retirement
25 savings unless you sign something that says, well, no,
26 I don't want you to, I want to keep that money.

27 Employers are starting to help their staff put in

1 place -- there's some savings programs by agreement
2 saying, you know, you sign up beforehand. We know
3 that it's easier to do sensible things with money we
4 don't have in our pocket than with money we've got
5 there and we're used to allocating. So you sign up
6 and say, well, I will put half of my next pay increase
7 into a savings account.

8 So I've done a lot of work around default buyers
9 so I won't keep going on it 'cause I know it goes too
10 long, but it's a really interesting body of research.
11 I guess the bottom line is that, as regulators, we
12 need to consumer-test everything we do. We put in
13 place what we think are good policies and then we find
14 that sometimes they have perverse effects.

15 So we found that disclosure about commissions,
16 which we all think will help bring transparency --
17 they've done some research in the U.S. that shows that
18 it builds trust in the advisor because even though
19 it's being done compulsorily and by law, the consumer
20 says the commission disclosure says, well, that must
21 be an honest bloke for telling me that. So consumer-
22 test everything.

23 MR. HANOMANSING: Well, the default system, our cable TV
24 companies have learned that very well, negative
25 billing, and that's how I ended up with the Ecuadorean
26 soccer channel and didn't even realize I had it, for
27 years.

1 We have about ten minutes before our break, so we
2 have a bunch of stuff we want to get through quickly
3 here. Greg, why don't you tell us the numbers about
4 what -- how investors do make their investment
5 choices?

6 MR. LYLE: Well, I mean, let's just build on those
7 comments. The most important thing to understand
8 about investors is the way they see themselves, that
9 we are emotionally driven. The single most important
10 thing we learn in the work that we did with the
11 Commission with the Grade 10 Planning tool was the
12 single biggest win they could achieve. These kids
13 come into that program as Grade 10 students with no
14 sense that they would be investors, no sense that they
15 needed a plan, no sense of any of these things, and
16 coming out the other side saying, "I could be and
17 should be an investor."

18 Once you have that motivation, once you say,
19 "That's me," then you start seeking out information.
20 Information is going to change. We talked about that.
21 Going through a training exercise that has kids answer
22 true and false questions well, but at the end of the
23 session say, "Well, that was the most boring thing
24 ever and I don't get how it's useful to me and I'm
25 never going to learn another thing about it," is
26 almost the opposite of what you want.

27 So what we see in decision choices is it's those

1 sort of emotional anchors that drive the whole
2 exercise. It's absolutely true that the average
3 Canadian knows very little in terms of financial
4 facts. But it's also true that we have these
5 emotional shortcuts, habits or values, that drive us
6 to safety. Now, that may actually -- and I hadn't
7 really thought about it until I was listening at this
8 table -- that may actually be bad. I mean we have a
9 tendency as Canadians to go to safety. It's our
10 habit, it's our value. And we also know, as
11 Canadians, one thing we do know, is that when we
12 retire, we're probably going to be around 20, 30,
13 maybe more, years and we have to live off those
14 savings. We're not connecting that. We don't -- we
15 are not connecting that going to safety may mean we
16 don't have enough money at the exact time that we want
17 to be living in dignity, and that I thought was the
18 most interesting thing we've heard here.

19 You can see those, the emotional connection
20 coming together and these habits and values that are
21 protecting us in this downturn, potentially limiting
22 our ability to live the life we want to live in
23 retirement.

24 MR. HANOMANSING: Larry, what about the role of a
25 registered advisor in all of this?

26 MR. WAITE: Well, the benefits of people using a registered
27 advisor are that there's certain minimum standards,

1 there's a minimum level of proficiency that you can
2 expect from a registered advisor. There's
3 supervision, both by the dealer of the advisor and
4 there's also supervision by the regulator of the
5 dealer and the advisor.

6 There's a standard of conduct, there's conflicts,
7 there's rules that they have to apply to, and there's
8 also access to OBSI and the MFDA complaint process as
9 well. So are you better off using a registered
10 advisor? Absolutely. You're now in the regulatory
11 environment.

12 MR. HANOMANSING: So using a registered advisor, David, but
13 what about the dangers that you see or the risks of
14 complete reliance on that advisor?

15 MR. AGNEW: Well, I mean, look, in the perfect world, you'd
16 go to the advisor and you'd get balanced thoughtful
17 advice. You'd get it free of conflict, you know,
18 independently delivered according to your risks and
19 you've just enjoyed your hour with Tom. And actually
20 I think most advisors would say that is the way it
21 works. You know, that's the way it ought to work and
22 Larry's outlined the -- sort of the regulatory
23 environment around there.

24 Of course, you know, my view through the
25 telescope is a different one and it's -- so we see
26 where it doesn't go well. And it's not just the
27 people aren't being matched -- you know, it's not just

1 the -- there's sort of two ends of suitability.
2 There's product suitability and there's -- and then
3 there's client, you know, when you're measuring the
4 suitability of what works in your client's financial
5 circumstances and personal circumstances. I guess
6 we've talked a little bit at this table about, you
7 know, what happens when in fact the advisors aren't
8 really on top of their products, 'cause that can lead
9 to a -- that can lead to problems as well.

10 MR. HANOMANSING: Tom? Just in terms of, you know, from
11 your perspective and clients coming in and relying on
12 you, what sort of due diligence do you use?

13 MR. BRADLEY: Well, we sub-advise our funds and so the
14 kinds of things we do, we do think clients should do
15 as well, so we're very transparent about our process
16 ultimately translating through to the clients. But --
17 so you want to look for somebody who's got experience.
18 I'm an MBA, but I don't want somebody two years out of
19 MBA school running one of our funds or, I think,
20 running our clients' money. So we look for
21 experience, we look for organizations that give those
22 experienced people the opportunity to do what they do
23 best.

24 Interestingly, we look for alignment between the
25 manager and the client. Does the -- whoever is
26 managing -- I'm personalizing it, but whoever is
27 managing our money, our funds' money, do they have

1 their own money there? I think that's something that
2 this industry, if you could regulate that - and I know
3 we can't - but if we could regulate that, I think the
4 world would be a very different place.

5 And then we translate that through to the client,
6 what -- you know, who are our managers, what's their
7 background, what's their experience, what's their
8 record and those kind of things.

9 MR. HANOMANSING: Delia?

10 MS. RICKARD: I think -- look, I think the world needs more
11 Toms. We certainly do in Australia.

12 Look, we've got a much lower usage of advisors in
13 Australia. I think only about 34 percent of
14 Australians have ever seen an advisor. Probably the
15 -- partly the compulsory system is to blame for that,
16 but it's also about the fact that there's a high level
17 of distrust. There's a combination of reasons why
18 people don't use advisors. There's distrust, there's
19 concern around trails and the potential for buyers.
20 But there's also over-confidence in thinking, well,
21 look, I can do it myself. And there's a shortage of
22 good quality advisors for people who don't have a lot
23 of money to invest, and they just -- and just getting
24 access to them.

25 So it's a huge area of work, I think, probably
26 everywhere in -- because people do need advice. It's
27 just too hard to do it by yourself, getting the

1 setting right with industry so that you can build that
2 trust and confidence and it's affordable and
3 accessible.

4 I think in the meantime, though, that there are
5 things that we can be looking to do which are a
6 halfway house for simple decisions. So new technology
7 provides us with all sorts of opportunities to provide
8 people with tools. If you work through things
9 particularly problem by problem as opposed to complex
10 plans, to actually give a degree of personalized
11 advice that people can have confidence in or that they
12 can run advisors, things against.

13 So now that we've got a greater appreciation of
14 the need for advice, I think we need to be thinking
15 not just how we work with industry to get that
16 delivered, but also, well, for those people who aren't
17 ever going to be able to afford accessible advice,
18 what other alternatives could we start providing
19 people with?

20 MR. BRADLEY: I think -- it's interesting, because I don't
21 think Canadians feel any different about their
22 advisors than the description you've given, but our
23 proportions - and Larry may know the numbers - is way
24 higher. I mean, I think the people that use, in a
25 bank branch or through a brokerage firm or whatever,
26 use some kind of advisor is really high.

27 MR. WAITE: Much -- I don't know the exact number, but

1 you're right.

2 MR. LYLE: It's about half.

3 MR. HANOMANSING: So, Larry, when you look at what your
4 member firms are doing in terms of due diligence and
5 marketing, what have you seen over the years?

6 MR. WAITE: Well, we've -- we did our first compliance
7 examination six years ago. Prior to that, the
8 Commissions were doing it directly and the first
9 round, there was very, very little due diligence.
10 There was next to nothing.

11 The second round, it's getting better. Our
12 expectations are that the more complex the product,
13 the thicker the due diligence file should be. But not
14 only should the member or the dealer be doing the due
15 diligence, it should be downloaded to the advisor. I
16 mean, no advisor in this country should sell a product
17 that they don't understand. That's all part of the
18 due diligence process.

19 April of 2005, we issued a "Know Your Product"
20 notice to all our members. It's on our website. It
21 was an attempt to say here's -- here are your
22 responsibilities. You have to know what it is you're
23 selling and so do your advisors.

24 MR. HANOMANSING: So we have two or three minutes here
25 before the break and we'll resume after that with more
26 topics and more questions, but I just want to quickly
27 deal with one last part of this topic and conversation

1 which we touched on earlier. That is getting
2 information to investors, to individuals, that they'll
3 actually understand, and also that they'll even try to
4 understand and read.

5 You know, the way things go in our house is we
6 get our statements in the mail, my wife goes through
7 it line by line, I put it straight in recycling. I
8 just find it not that interesting. So any concrete
9 advice on how to make those piles of paper
10 comprehensible but also make people like me actually
11 want to look through them? Well think about that.
12 Think about that.

13 MS. SOLOV: You are our challenge.

14 MR. HANOMANSING: We'll talk -- you know, what, though, I
15 don't think I'm alone. I don't think I'm alone in
16 that at all. You can make people literate, but, you
17 know, what --

18 MR. WAITE: You can't just then --

19 MR. HANOMANSING: Yeah.

20 MR. WAITE: And you can't make him read a prospectus.

21 MR. HANOMANSING: No. But there must be some way that we
22 can do that. I see there's a comment from there.
23 We'll maybe go to that after the break. You can go
24 ahead, Tom.

25 MR. BRADLEY: Well, to your point, I think it's in the
26 first 30 seconds after they open that statement. If
27 you want them to know something, it's got to be when

1 that envelope opens or, in our case, we deliver it on
2 line. But it's got to be right there.

3 MR. HANOMANSING: Maybe cartoon graphics. That might work.

4 MR. AGNEW: No, but I think that's -- I think that's the
5 key. I mean if -- and we should -- maybe we should
6 just talk about this.

7 MR. BRADLEY: There he goes.

8 MR. AGNEW: What do you see when you open that up? And if
9 it's not something that you can relate to, as someone
10 who isn't, you know, particularly trained or enamoured
11 by the topic, then you're going to put it aside or
12 give it someone like your wife who does have an
13 interest and does go through it. So partly it's the
14 incomprehensibility and the lack of reference point.

15 So as the questioner said earlier, if all -- if
16 it doesn't really tell you very much at all, then it's
17 not a valuable document for you.

18 MR. LYLE: But at the end of the day, codes and standards
19 is the only way to be sure that something is going to
20 get through. There's just a reality that a certain
21 number of people are going to disregard e-mail and
22 mail, and if it is -- if we really think it's
23 critical, like doing a risk review every year or every
24 couple of years, then we're going to have to make it
25 mandatory as part of the relationship. It's the only
26 way things that must happen will happen.

27 MS. RICKARD: And it's got to be simple, it's got to be

1 short, relevant and personalized, and preferably all
2 on that one page, and telling people things that they
3 want to know that gives -- and contextualize, I guess,
4 is the other thing. So if you're just saying a number
5 at the bottom of the page, well, what does that tell
6 you about what you're going to have in the future? So
7 maybe you look at, well, what does that mean for me,
8 you know, in terms of what I'll have to spend per
9 fortnight in the future which is sort of stuff that's
10 being played around. But more personalized.

11 MR. LYLE: My advisor's company, which will remain
12 nameless, sent me a flyer at the beginning of October,
13 a regular monthly newsletter, on vacation spots in the
14 wine country of California. Not that it's not very
15 nice, but it really wasn't what I wanted to read
16 about.

17 MR. HANOMANSING: All right. Well, thank you very much.
18 We're going to take our break now. Keep in mind we
19 have the survey machines outside and, as you heard
20 Doug say, you're encouraged to fill out that survey
21 and you can win your choice of \$150 gift certificate
22 to Harry Rosen, Holt Renfrew or donation to charity of
23 your choice. If you get the Holt Renfrew certificate,
24 you can pass it on to Delia who needs to buy a new
25 wardrobe -- well, at Holt Renfrew, maybe a new pair of
26 gloves.

27 MS. RICKARD: Yes, I was going to say.

1 MR. HANOMANSING: Our panellists will be taking a break.

2 Also some of them will be talking to the media, and we
3 will be back in about 30 minutes. Feel free to mingle
4 with the panellists during the break as well. So see
5 you soon.

6 --- PROCEEDINGS RECESSED

7 --- PROCEEDINGS RESUMED

8 MR. HANOMANSING: Welcome back, everybody. I hope you
9 enjoyed the break. Now we're into the sprint towards
10 the end of this. We have lots of topics to cover.
11 I'm sure it will be as equally interesting and
12 engaging as the first session was before the break,
13 and we're going to begin with some questions, because
14 I know that some of you have been very patient waiting
15 to ask your questions. The first question is right
16 where I'm pointing. Yes, sir.

17 MR. ADAMSON: Well, my name is Robert Adamson. I'm the
18 Executive Director of the CIBC Centre for Corporate
19 Governance and Risk Management at the Segal Graduate
20 School of Business. I've been very fascinated in the
21 conversation this morning, particularly in the
22 discussion of tools that we already have built in,
23 such as disclosure, materiality, fiduciary duty.
24 Building on that acknowledgement, and in light of the
25 discussion about what might yet be inadequate, even
26 with those tools that we have, and in light of the
27 fact that those tools weren't enough to protect not

1 only investors, but very sophisticated investors, from
2 things like the ABCP, asset-backed commercial paper,
3 ending up with these investments that people, even
4 sophisticated investors didn't really know about,
5 including pension plans, et cetera, and linking that,
6 perhaps that acknowledgement of some of the gaps that
7 still exist at the regulatory level, so that -- that
8 aren't captured even when you get this financial
9 statement, that it's just not adequate because a lot
10 of the information just isn't known to disclose.

11 The question is how do we anticipate -- how do
12 people -- how do investors ask for, how do
13 institutional -- how do advisors deliver, how do
14 pension funds capture this growing complexity of
15 financial instruments from collateralized debt
16 obligations and securitized instruments and asset-
17 backed commercial paper? And in the future, perhaps
18 as the world becomes more liberalized in the trade of
19 financial instruments, you can potentially have
20 Chinese banks and Russian banks marketing even more
21 complex investment instruments, and even with less
22 disclosure potentially, depending on how that regime
23 unfolds.

24 I know it's a futuristic question, but I'm
25 wondering what the panellists think of any of those
26 issues.

27 MR. HANOMANSING: All right. Thank you very much for the

1 question. Who would like to jump in?

2 MR. BRADLEY: Well, in my -- I'm very simple-minded in this
3 respect that I would only start it off by saying I
4 think there's two questions we have to ask the
5 regulators -- and users -- but the regulator should
6 ask the product manufacturers and that is, is it good
7 for the client and are they invested in it? Are you,
8 the producer, invested in it?

9 I tell that story only because -- or I have a
10 story related to that, and that is in my former life,
11 at a much bigger firm, having I-bankers come in and
12 talk to me about how they could use our management
13 skill in some kind of fancy product. I always ask
14 that question. I said, "Is this good for the client?"
15 And I never got -- whenever I didn't get a straight
16 answer, it was a very short meeting and it was over.
17 And they'd tell you it will sell, we can market it,
18 but there was never that -- when the answer wasn't
19 there, we left it -- well, we left them all, really.

20 But -- so I don't know, it's a very simple
21 approach, but, "Is it good for the client," is -- if
22 they stumble over that, I think it's pretty telling to
23 a regulator, to a client, whatever.

24 MR. HANOMANSING: Anyone else want to jump in? Delia?

25 MS. RICKARD: I should first of all say I'm speaking as an
26 individual, not on behalf of ASIC at this particular
27 point in time. But, look, I think that we have

1 reached a stage with such complexity that we do have
2 to go back and, darest I say it, look at, well, is
3 there any product regulation in some instances? Are
4 some products so complex and so inherently dangerous
5 that we need to be doing some tinkering with them?
6 We'll talk about some of those later.

7 The other thing which -- issue that's come up is
8 should retail investors be able to invest in some of
9 these particularly complex and dangerous products? I
10 know there are a range of views around that, but I
11 think the time has come when, you know, there needs to
12 be a proper and informed debate around some of these
13 solutions.

14 MS. SOLOV: I think that's right. And I know many firms do
15 have - speaking of the brokerage firms and other
16 financial services firms, product development groups,
17 new product development groups, and really, in that
18 area they need to take a better look and say are we
19 creating this product as a money-maker for the firm
20 because we're in the business of keeping ourselves
21 going and making money, or is this product something
22 useful for an actual client?

23 So I agree, you have to ask those questions, and
24 I do think that there is room for more -- more
25 regulation. I know there's been a debate about
26 regulation being expensive and, to some extent,
27 certain regulation is. But you have to balance and

1 say do we want to get to the point where we're just
2 allowing everybody to self-regulate themselves?
3 Because that obviously doesn't work. We see now with
4 this mess we have, it's not worked. So I think that
5 there is some room there for regulation and certain
6 products should not be marketed.

7 MR. HANOMANSING: Oh -- I'm sorry, yes.

8 MR. AGNEW: Well, it's a variant and it's certainly simple.
9 It's a variant of Tom's questions which is basically,
10 I think, whether it's the investor -- or certainly the
11 advisor to the investor is -- can -- is this something
12 that they can comprehend? Is this something they can
13 get their mind around? And if it isn't, you have to
14 ask yourself very seriously, "Is that something that
15 you can sell to that person?" If they can't
16 understand it, they don't know the basics of how it's
17 going to work and -- and certainly we know that with
18 these more complex alphabet-soup products, there's a
19 big knowledge gap even amongst the advisor community
20 and the firm community, because these things are
21 remarkably complex. So it's a simple test, but it --
22 I think it speaks volumes.

23 In Ontario, there's an effort going on right now
24 with the MFDA, with IIROC, with the OSC and ourselves,
25 asking questions of basically the investing public
26 around product suitability and what in fact -- what in
27 fact regulators ought to be doing. We're going to --

1 it will be interesting to see the range of views
2 that's expressed, but I don't think many people think
3 the status quo is where we need to be.

4 MR. WAITE: And one of the questions in the project David
5 mentioned is should we be banning certain products to
6 retail investors, and I think that's an open question.
7 As David says, know your product is the key, and if
8 you don't understand it, don't sell it.

9 MS. RICKARD: And don't buy. That's what --

10 MR. LYLE: Yeah, don't buy it.

11 MS. RICKARD: If you don't understand it, don't buy it.

12 MR. WAITE: Even more important.

13 MR. HANOMANSING: All right, thank you. We have a question
14 from this side of the room now.

15 MR. NOVIN: Farid Novin and I am -- I have a number of
16 hats. I am representative of the Bank of Canada, but
17 the question I am asking is from -- I teach capital
18 markets at various universities, and also I want to
19 ask this question as somebody that's very close to
20 retirement.

21 Well, my question also relates to the question
22 that lady asked, systematic risk, and I want to use
23 another word that Tom can really relate to that's
24 probably better and can pronounce it. It's called
25 paradigm shift. What that means is that when I was
26 teaching capital markets I was talking about six hours
27 about the differences between Japanese investment

1 environment and North America. I still cannot wrap
2 around my mind that we don't have, suddenly Wall
3 Street has been disappeared. Five of the investment
4 banks are not any more.

5 Not only that, we are seeing now Federal Reserve
6 deciding about mortgages, who should get mortgage or
7 not. Not only that, Federal Reserve now calling nine
8 banks and there was a -- this Friday, an article in
9 *Wall Street Journal* saying that this was voluntary but
10 it was like soldier is voluntarily doing a task. So
11 in that sort of environment when everything is now
12 becoming -- we are -- we're really are not anymore --
13 I don't think that we are in old markets, market
14 economy anymore.

15 As somebody who is close to retirement, I'm
16 thinking that the next five to seven years, what sort
17 of environment we are living, and how risk and
18 regulation and rate of return can be determined in a
19 market which a congressman, for example, can decide
20 what firms can have access to credit, and which one
21 not have that sort of ability. It's kind of like --
22 reminds me of Soviet Union, sort of. So I appreciate
23 if you can answer me.

24 MR. HANOMANSING: All right. Thank you very much. That's
25 for Larry, I think.

26 MR. WAITE: No, I gladly hand it over to David.

27 MR. HANOMANSING: Well, I mean, I guess -- you know, let's

1 look at the question broadly, is that we are on the
2 verge of, you know, breaking new ground here when it
3 comes to the way governments are involved in the
4 market, the size of -- the scope of this meltdown.
5 And so in that kind of environment, how do you
6 properly give advice to clients, for example, or even
7 figure out the terrain on your own?

8 MR. BRADLEY: Well, Delia sort of touched on it. I think
9 it will -- there's some really positives that come out
10 of this and there are real by-products, believe me,
11 'cause I think people will boil back to more simple
12 basics.

13 What we talk to people about, even though we're
14 an active manager, is -- is where's everybody's
15 baseline? Well, everybody's baseline is buying
16 through a discount broker, an ETF that gives them
17 exposure to long-term assets or domestic equities and
18 foreign equities, and sort of that's the baseline.
19 Then they decide whether they want to go active and
20 they want to do some more exotic things from there.

21 So I do -- I'm optimistic that this will get us
22 back to more sort of basic concepts, and I think
23 people will be better investors as well, but as a
24 result.

25 MR. WAITE: I guess -- I think one of the questions, will
26 there be more regulation as a result of what's
27 happened, and I -- speaking for myself, I sincerely

1 think there will be more regulation. I guess the hope
2 is that it'll be -- it'll be focused and effective and
3 not overkill.

4 MR. LYLE: Well, focused and effective regulation is
5 interesting, be interesting to see if it can be
6 achieved. But the -- I think the reality is that this
7 is all politicized now, right? We've nationalized the
8 risk, right, we nationalized the downside. Central
9 banks and governments across the developed world have
10 bailed out financial institutions all over the place
11 and in many cases now, are actually participants in
12 those companies. It hasn't happened here, but
13 happened almost everywhere else.

14 The taxpayers aren't just going to sit there and
15 say, okay, well, then go off and do it again and, you
16 know, you're not accountable to me. I mean, they paid
17 the price and they're going to demand accountability.

18 The other thing that you know about this is that,
19 you know, Wall Street and the equivalent all across
20 this world is now one of the easiest political targets
21 there is. I mean, if you're running a campaign, the
22 best thing you can do is get the other guy on the side
23 of the "Fat Cat" Wall Street people that don't want to
24 be accountable for the money they've received from
25 Main Street. That's just not sustainable. Any
26 politician that's out there that isn't looking at
27 regulation is going to feel tremendous heat.

1 MR. AGNEW: I think that's the reality. It's -- the
2 dialling back or the exiting of what has been forced
3 on many governments and many markets, to retreat to
4 where those governments clearly, across the board
5 almost, can feel more comfortable, is going to have to
6 come at a price and it's going to be, as Greg
7 suggests, easy pickings for those who just say, well,
8 the crisis over, there you go back, we're now in our
9 traditional spot. No, they're going to demand, I
10 think, some of those things that we've been talking
11 about, more transparency, more accountability, more
12 regulation.

13 MR. LYLE: And on the product side as well.

14 MR. AGNEW: And on the product side as well. That -- I
15 mean, that's -- that would appear to be where we are.
16 But, of course, you know, the other realities in life,
17 that things that are temporary can become quite long-
18 lasting, and we just don't know how this is going to
19 play out, obviously.

20 MS. SOLOV: I think that we will have more regulation, but
21 it's relative. Because at some point in time, you
22 know, we had more regulation and then we had less
23 regulation over the years. Even with the example of
24 the mortgages and the banks, local state governments
25 had some regulatory authority, and then we had a few
26 Supreme Court decisions and one of them involved the
27 bank that now had to be bought out by another bank

1 recently. Although I understand that they vacation in
2 the Greek Islands, I guess that was a parting gift to
3 themselves or something like that.

4 But anyway, you know, the court decisions went
5 against the state regulators. You know, they
6 attempted to control some of the predatory lending,
7 and they said, no, that's not within your scope and
8 jurisdiction. So I think we've had some de-
9 regulation, and now we're going back to more
10 regulation, and even more than that, and as a
11 necessity. So that's the environment.

12 But it happens. I mean, when -- this is not too
13 different -- well, some analogies can be drawn to what
14 happened with Enron. I remember reading in detail
15 Enron -- and there, there were transactions that were
16 made and book-entries were put on the books and people
17 didn't really understand it. But people on the firm
18 side, well, you know, we have the brightest MBAs from
19 Harvard running this area. We don't understand it,
20 but surely they do.

21 And that happened a little bit, you know, on Wall
22 Street. We have the brightest people running, you
23 know, Lehman Brothers and others. We don't understand
24 what they're doing, but surely they do. I think now
25 we have to question it, and the auditors have to
26 question what's on the books, and if you don't
27 understand it, you need to have it explained. I think

1 that's where we're heading.

2 MR. HANOMANSING: All right.

3 MS. RICKARD: I think regulation -- the whole science of
4 regulation these days has come a long way from a few
5 years back. So it is all swings and roundabouts. Any
6 new regulation these days, whether it's in Canada, the
7 U.S., Australia, goes through a whole cost-benefit
8 regulatory impact, what are the options, what's the
9 least cost benefit. So that I don't think we'll see a
10 lot of the really bad regulation we've seen in the
11 past. There is a lot more testing, even when we're
12 having emergency responses, to get regulation up these
13 days. So I don't know that it's something we have to
14 be totally scared of.

15 MR. HANOMANSING: Let's go to our next question now, which
16 is in this area. Yes?

17 MR. PASCUTTO: It's Ermanno from FAIR Canada. There is a
18 regulatory issue that's coming to the forefront right
19 now in Canada which is an impact on most Canadian
20 investors, certainly Canadian investors who purchased
21 mutual funds, and it's referred to as the "point of
22 sale". It's a simple one sheet of paper -- two sides
23 of one sheet of paper, disclosure of the key points of
24 a mutual fund.

25 That project, from beginning to finish, is going
26 to be -- is going to have taken ten years. Now, I
27 know, and I think everyone else knows, that it's more

1 likely that the investor will read that one sheet of
2 paper, two-sided sheet of paper. So I have a couple
3 of questions to the regulators. Why aren't you
4 getting on with it? Why don't you move it forward
5 more quickly?

6 To the industry which is -- which is opposing it,
7 essentially on the basis that there'll be more
8 disclosure about their fees, to the industry, the
9 question is rather than arguing that it puts you at a
10 competitive disadvantage to disclose your fees, why
11 don't you turn it around and say we are going to give
12 our clients more transparency than the people who sell
13 other products, and that is an advantage on dealing
14 with us. So turn this issue into something that's
15 positive for the industry instead of resisting more
16 disclosure to retail investors.

17 MR. HANOMANSING: All right. Thank you. The one-page two-
18 sided statement, why don't we have it?

19 MR. WAITE: Well, Ermanno is right. It's morphed in --
20 over the last ten years, it's morphed into this,
21 because this product, it's a CSA initiative. They're
22 working closely with both IIROC and the MFDA and I
23 believe it's about to come out.

24 Again, the criticism we've heard from the
25 industry is why, why only mutual funds, why not
26 equities? Why is this document being focused on the
27 mutual fund industry? It's a lot better than the

1 prospectus. People will read it, Ermanno's right
2 about that, and it's information that the investor
3 needs and will read.

4 From the industry's point of view, I just turn it
5 over to Tom.

6 MR. BRADLEY: Well, I don't think the industry is -- I
7 think the industry has accepted it. The industry has
8 said it's an improvement. There are some
9 sensitivities on fees, I'm sure, but I think everybody
10 has kind of said, no, this is a good thing.

11 My reading on it is that the industry is saying
12 if you're going to add another piece of paper and
13 another part of the process, then what are we going to
14 drop? Are we going to change the prospectus? Are we
15 going to change the AIF? You know, is it just another
16 document we're going to add?

17 So that's certainly my view, but I think the
18 industry is saying that. I think Larry's right, I
19 think it's -- why are we going to push people out of
20 very well-regulated mutual funds? As a dealer and a
21 producer, I can tell you they're well regulated --
22 into -- potentially into products that are less
23 regulated, and in some cases, where it's the Wild
24 West.

25 So I think that's where the industry is coming
26 from. I don't think -- but the bigger one you haven't
27 mentioned, Larry, is delivery.

1 MR. WAITE: Yes.

2 MR. BRADLEY: Do you have to deliver it before somebody
3 does the transaction, and I think the industry has got
4 some good points there. I think the clients will be
5 irate if they can't get a trade done before the close
6 on Tuesday because you've got to deliver this
7 document. That's what we're working out right now.

8 MR. WAITE: And that's been the main complaint that we've
9 heard from the industry as well.

10 MR. HANOMANSING: So a lot of these investments are complex
11 and incomprehensible to the average person. There's
12 one area that many people feel that they understand
13 very simply which is real estate. Let's move on to
14 that topic now. What does your research -- and I
15 guess this is the research that was done in July --
16 tell us about real estate and the role in people's
17 investment profiles.

18 MR. LYLE: Well, I mean, the big -- we have, I think,
19 positive news on this one. First, two-thirds of
20 people do own their own home and that increases as you
21 get older. It's clearly associated with having more
22 assets. But people don't tell us they're depending on
23 their home to pay for their retirement. They are
24 expecting other assets. In fact, there's -- it's not
25 just that they're not expecting to rely on their home,
26 they're not expecting to rely on the government,
27 they're not expecting to rely on their kids. They're

1 expecting that they're going to have to rely on their
2 own savings.

3 Now, they know there's some money coming to them
4 from the government and they know they need some place
5 to live. But most people are not depending on their
6 home. We did ask if people are more concerned about
7 their ability to retire because of their home price,
8 words to that effect, and that didn't change
9 dramatically.

10 What we did find is where their sensitivity comes
11 back to the comment made before about the cost of
12 living, and a big concern isn't among investors and
13 people with assets. The big concern is among the
14 people that still have their mortgages. Their
15 concern, if there was a rise in the cost of capital, a
16 rise in interest rates, that that could create a
17 squeeze for them. But, at the moment, that's not a
18 particular concern here in Canada.

19 MR. HANOMANSING: I don't know how big your sample was in
20 terms of being able to look at this regionally, but I
21 wonder if you saw or if there likely would be a
22 difference between places like Metro Vancouver, where
23 the house prices are so unbelievably high and, let's
24 say, you know, any -- pick a -- Edmonton, let's say.

25 MR. LYLE: Right. Well, they -- what is true about B.C.
26 and Vancouver on this is that people are better off in
27 terms of the asset mix. But they still say, even

1 though their houses are worth more, that they're not
2 depending on them. They are, though, very concerned
3 about that -- again, if they have a mortgage, they're
4 very concerned about the cost of that mortgage and
5 that would be even more so here where the mortgages
6 have to be bigger.

7 I won't use Edmonton as an example because I've
8 seen house prices there lately. But you might want to
9 think about -- actually, it's pretty hard to figure
10 out an area that hasn't had a big price spike in
11 housing. Well, let's pick southwestern Ontario. The
12 -- overall, people are not as dependent. We were
13 concerned people would be dependent, that people were
14 depending on their houses to pay for retirement. Just
15 not true, and they're not any more sensitive to that
16 as a result of the downturn, and the main concern
17 there is among the people that are not investors, that
18 a rise in the cost of mortgages would prevent them
19 from starting the investments that they've already
20 delayed.

21 MR. HANOMANSING: Tom, what are you seeing in terms of real
22 estate and your clients' plans or expectations?

23 MR. BRADLEY: You know, I think there's -- we've had a long
24 cycle and we've been, until very recently, immune to
25 what's been happening in the States and I don't think
26 we'll have nearly the -- we don't have the credit
27 practices they have, so I don't think our down cycle

1 will be as much. But I do find as -- we're talking
2 stocks and bonds, but there's assumptions about the
3 real estate component of somebody's assets that's a
4 little naïve, I think, and it's because the cycle has
5 been long and we have short memories. So people just
6 kind of expect -- oh, maybe it's going to flatten out.
7 That's what you hear the most, is it's going to
8 flatten out. I see there's a few "for sale" signs
9 around, but they don't really think that it could go
10 down.

11 So I -- we don't talk real estate with our
12 clients, but I would say people are a little bit --
13 they're very conscious of their stock portfolio going
14 down. I don't think they think their house is going
15 to go down in value.

16 MR. HANOMANSING: I'm fascinated to hear the answer from
17 south of the border because obviously it's a much
18 different real estate market there.

19 MS. SOLOV: Yes, we have a word for it: bust. This is
20 really, actually, a very complex area. Now we know
21 that many of the homeowners, who Tom mentioned had
22 different credit and spending histories than
23 Canadians, are blamed for contributing to the entire
24 downfall of the financial markets, although you claim
25 they're going to go up ten percent or something soon.

26 I think it is a complex area. Certainly in the
27 States, home ownership was encouraged. From one

1 perspective, it was encouraged because people tend to
2 take care of what they have. So if you own your home
3 and you care about it, that's a good thing, versus
4 renters, ah, you know, they're living there for a
5 while and they may move on, et cetera.

6 Unfortunately it became very easy to get a home
7 that was beyond the means of paying that mortgage.
8 Not only were people -- certain people buying homes,
9 and they were encouraged by certain mortgage brokers
10 to do it, that were too big and too expensive for
11 them. But then, on top of that, they were
12 anticipating that the price of that home would just
13 continue to rise. So then they obtained home equity
14 loans.

15 This is, you know, some examples that we have in
16 our office. Some individuals were encouraged and
17 obtained home equity loans to make investments in
18 other real estate development projects. We had a huge
19 fraud in the Hispanic community in Chicago, into the
20 millions, where individuals bought homes and then they
21 were conned into taking out home equity loans and
22 investing it in other products so they could make
23 money. So that piece of real estate really became not
24 only your home where you would live in, but was viewed
25 as an investment.

26 Unfortunately, due to individuals not being able
27 to pay off their homes, these mortgages being sold and

1 repackaged and resold again and again, and then of
2 course there was always an area -- a group of
3 individuals who just bought speculatively, especially
4 in some of our more southern warmer climates where
5 they anticipated they would buy a condo in Florida and
6 then they would flip it, et cetera. Unfortunately,
7 people now have lost some jobs due to downsizing,
8 can't pay off their mortgages, and then with the other
9 issues, we've got ourselves a real problem.

10 MR. HANOMANSING: David, the home equity loan scenario in
11 Canada, you must be seeing that?

12 MR. AGNEW: We do, and it's troublesome when we see it
13 because usually what it means is that it's typically
14 perhaps someone -- Tom was describing those people
15 coming up to the retirement age, or even those folks
16 who've come off the defined contribution plan and
17 there isn't enough.

18 So what, as their advisor and sort of advisors
19 who specialized in this and even some firms who make a
20 practice of it, go through your "Know Your Client"
21 and, you know, total up your assets and there's a
22 house. And you've either -- maybe you're still paying
23 on it, but you've got some equity, particularly thanks
24 to the lift in real estate markets across Canada, so
25 why don't we borrow against that and do some
26 investing, because it -- you know, we'll hurry up and
27 build your portfolio faster.

1 Of course, what's not disclosed, that in fact
2 you're magnifying your risk by doing that. If you --
3 you know, the truly toxic combination is you've done
4 that and then you've got some inappropriate
5 investments and you're not -- you're way behind the
6 eightball at that point. That's very sad,
7 particularly when you're seeing this in people at
8 retirement age or close to it. They just don't have
9 the time to make it up and they're stuck with a bill
10 besides. So it's a particularly bad brew.

11 It's not inappropriate in all circumstances;
12 that's not the message. But certainly it's wildly
13 inappropriate in circumstances.

14 MR. HANOMANSING: Delia, in Canada, we have lots of ads for
15 reverse mortgages. Tell us whether that's happening
16 in Australia and what the impact is.

17 MS. RICKARD: Look, it is happening in Australia. I think
18 we've had less time than you have, so really about
19 four years ago reverse mortgages started to appear in
20 our market. There's clearly a need for it. There's a
21 whole range of people who hit retirement who are asset
22 rich, cash poor. We've had a number of large concerns
23 about these products. When they first started to
24 appear, they appeared without any -- no negative
25 equity guarantees. They had a whole range of very
26 minor things, you know, you don't paint your house
27 every three years, it would trigger default.

1 We also found that there's a real lack of good
2 quality advice around that. Where they were being
3 sold, they were commission-driven sales and people
4 were ending up borrowing a lot more than they'd
5 planned to. We've done a survey recently of people
6 who've taken out these loans, and what we've found in
7 almost every case is they've borrowed more than they
8 originally intended to, and where they've taken it as
9 a lump sum, they've spent it much more quickly than
10 they intended to and there's a real risk that they're
11 going to run out of any kind of access to money from
12 that home very quickly.

13 So it's an area where there's a big debate in
14 Australia around what's needed. We've worked with
15 industry quite closely so that most of those products
16 now do have a no negative equity guarantee. We've got
17 rid of most of those, you know, very petty things that
18 could trigger default.

19 But there's still a debate out there about
20 whether more regulation is needed, whether or not you
21 need to be setting any kind of loan to value, loan to
22 age ratio sorts of settings. In the meantime, though,
23 the last six months, whilst the demand I suspect will
24 just continue to increase after recent events, supply
25 is drying up quite rapidly. Over 50 percent of the
26 people who are in the market offering these loans have
27 stopped offering the loans, so I'm not quite sure

1 where that's going to go.

2 MR. HANOMANSING: But given this level of controversy and
3 public debate, are people gun shy when they see those
4 ads on TV, let's say, about getting into this, or do
5 they do it 'cause they're desperate, or they still
6 just think it's a good deal?

7 MS. RICKARD: I think debates like that are happening
8 around tables like this. They're not happening out
9 there in consumer-land and in the suburbs where people
10 are seeing the ads and they -- you know, they're like
11 any retirement ads. They're offering you hope,
12 lifestyle, you know, access to those dreams you can't
13 otherwise afford -- with slick sales people.

14 So I don't think a lot of the dangers have
15 permeated -- I know in the U.S. they did, at least
16 until recently, have a very good system of pre-
17 independent advice that people had to access before
18 they could get these products. We don't have that,
19 but we quite like the model. But I don't know if it's
20 going to go there.

21 The other -- I just want to say one other
22 interesting thing on the real estate thing which I've
23 been reading about recently is for those people who
24 are dependent upon real estate, the changing
25 demographics mean that the big family home, which, you
26 know, people have relied upon, well, eventually we'll
27 sell that and we'll downsize and it will be cheaper

1 and we'll live off the profits. What we're already
2 starting to see a little bit of, as demographics
3 change and there are more people wanting to downsize
4 than there are wanting to upsize, the values of
5 properties are changing in that area too. So it's
6 another one of -- another conundrum.

7 MR. HANOMANSING: Larry, what sort of other real estate
8 products are you seeing being offered?

9 MR. WAITE: Well, we're -- David touched on it. We're
10 seeing an increase in leverage loans -- you know,
11 taking out loans based on your home equity and buying
12 mutual funds. And we've created leverage risk
13 documents that have to be disclosed.

14 We're also seeing two types of products. One is
15 the land banking, where the investor puts the money
16 in, the developer buys the land, gets the rezoning
17 changed and then sells it and supposedly you get your
18 15 percent return. You also see land development
19 where they buy the money and buy the property, develop
20 it, build and sell. It's being -- it's being sold.
21 It's not very big, it's probably in the tens of
22 millions right now that we're seeing it and it's being
23 sold both within the securities regulatory system and
24 it's being sold in the exempt market, so it's -- we
25 don't really have a fix on how big it is.

26 But it's being sold. It's huge commissions, 15,
27 18 percent commission to the advisor, and it's also

1 being sold as this is tangible. This isn't some airy-
2 fairy share in a company. This is raw land that's
3 very tangible. So I would expect, as a result of the
4 current crisis, to see this increase.

5 MR. HANOMANSING: You'd said earlier that up markets can
6 paper over a lot of potential problems, and the real
7 estate market obviously in Canada between 2000 and
8 2007 has been soaring up. So these kinds of, you
9 know, land banking and other investment vehicles, have
10 they ended up in front of the ombudsman, or are we
11 still a few steps away from that?

12 MR. AGNEW: No, it -- I mean, in a broader category, the
13 off-book transactions where people -- and this is --
14 really speaks to some of the -- I think the
15 frustrations that the industry would express around,
16 you know, certain areas of the investment world are
17 regulated, and some would say very highly regulated,
18 and certain aren't, and yet they can be presented to
19 certain investors on a level playing field. And
20 that's the problem, that we're not able to impose --
21 you know, we're talking about transparency and
22 disclosure and documents and so on in certain parts of
23 the industry, of the investment industry, that's being
24 offered to people aren't subject to that.

25 What we're frustrated with, of course, is we
26 don't cover the entire investment --

27 MR. WAITE: That's right. You get regulatory arbitrage.

1 MR. AGNEW: Absolutely. And the bad guys know that.

2 MR. HANOMANSING: We're in the home stretch now, the last
3 20 or 25 minutes, so if you have questions, make sure
4 you bring those to the attention of the people who are
5 controlling the microphones. We have a question maybe
6 right now over here to my left.

7 MR. BARTA: Sorry, my question is about regulation which
8 was before the discussion on real estate. My name is
9 Victor Barta; I'm a student at UBC law. It seems that
10 a lot of the burden on managing disclosure versus
11 information overload and education of investors and
12 investment dealers, and even motivating people like
13 Ian not to put their statements in the recycle bin, is
14 falling squarely on the shoulders of the regulators.

15 Now, in our very first securities regulation
16 class, our professor told us that there's only two
17 countries in the developed world that don't have a
18 national securities regulator, Canada and Bosnia-
19 Herzegovina. So my question is that in terms of
20 having a national and cohesive strategy to educate and
21 ultimately protect the investors, as well as educate
22 the investment dealers, is -- what are your thoughts
23 on the merits? Nobody wants to legislate themselves
24 out of a job, but what do you think about the merits
25 of having a national securities regulator here in
26 Canada to make more efficient the process of
27 protecting investors?

1 MR. WAITE: You're asking us this question in Vancouver?

2 MR. HANOMANSING: You can't make a joke and then not answer
3 the question.

4 MR. BRADLEY: And then defer to somebody else?

5 MR. HANOMANSING: We have very few ground rules and that's
6 one of them, so...

7 MR. WAITE: Well, the national securities commission is an
8 idea, it's been around for years or as long as I have,
9 has been talked about for probably 40 years. There
10 are some huge benefits to it, there are some drawbacks
11 that parties on both sides of the debate have
12 articulated very clearly.

13 My own personal view? I think there should be a
14 national securities commission and I think they should
15 roll the self-regulation -- the two SROs in this
16 country into it so you have one regulator across this
17 country. There is so much time -- I won't go on and
18 on -- but there's so much time and energy spent by
19 trying to be collaborative and everybody has the best
20 of intentions, but I think if we could ever get there
21 -- and I'm sure Doug, who's our main overseer of the
22 MFDA, will disagree, and we've disagreed in a very
23 reasonable way. But that's my own personal view.

24 MR. HANOMANSING: So it's a big complicated country and
25 it's not just in the financial sector that trying to
26 get everything under one set of rules is difficult.
27 Tom, as somebody who's been in this industry for a

1 long time, if you were to give odds on the likelihood
2 of one national regulator in the near term, the short
3 term, how likely do you think that is?

4 MR. BRADLEY: I think it's pretty low odds. I think the
5 barriers that have stopped it for 40 years, as Larry
6 says, are still there: provincial interests and
7 Quebec. There is conversations -- it's not just
8 Quebec but there are differences across the other nine
9 provinces and the territories. But I don't think we
10 should kid ourselves that they're necessarily going to
11 buy into this. So that is a very easy out for some
12 other province to say, well, Quebec isn't there.

13 I don't want to offend our host because Doug has
14 been a great host here today and it's great event, but
15 -- and they've been good to us as a start-up company.
16 But I do think we've got to get there. I think having
17 to license people in five or eight or ten provinces,
18 they're cooperating but it's -- in this competitive
19 world where Canada has got to really chin ourselves up
20 and fight for everything we get, I think it's crazy.

21 MR. HANOMANSING: Okay. We're going to turn your
22 microphone off now.

23 MR. WAITE: But Australia in the -- I mean, you did it.
24 You have the same mess we -- or you have the same
25 situation we have.

26 MS. RICKARD: We do have the same -- look, I obviously --
27 there's a lot of benefits to having a national

1 regulator and you've got a national industry. More
2 and more we're dealing with global industries and
3 we've got to have mutual recognition, things
4 internationally between countries. It makes sense
5 but, you know, you could argue about both things. I'm
6 an outsider, right outside this debate.

7 MR. LYLE: I think practically, given that what stopped the
8 Harper government from making majority was Quebec,
9 that you're unlikely to see this initiative go
10 forward. It just -- you know, it just -- the real
11 politics of it. The -- and in the meantime,
12 hopefully, agencies can be encouraged to continue to
13 do things like passport and things like that, to try
14 and smooth out the burden.

15 One thing I would say just from a social
16 marketing perspective is my experience has been
17 provincial agencies do a much better job in general of
18 reaching real people than national agencies do. So if
19 we're going to have the system, let's at least try and
20 leverage the strengths that we've got, because we had
21 a long discussion about what -- the benefits of having
22 people know more and be better educated, and this
23 system actually does have advantages in that respect.

24 MR. WAITE: Can I disagree with Greg, please? I think this
25 -- the situation now with what's going on worldwide,
26 we've got a perfect storm to make this happen which
27 we've never had in the past 20 attempts. So I think I

1 agree with Tom. Is it 50-50? Maybe. But I think
2 we're at a situation economically where it may happen
3 because of what's currently going on. Again, that's
4 my personal view.

5 MR. HANOMANSING: Okay, thank you. Let's move on to our
6 next topic now, financial planning, and as we have
7 with each of these subject heads, let's begin with the
8 numbers, Greg, and what the research says about people
9 preparing financial plans.

10 MR. LYLE: Well, people who are not retired, only 42
11 percent of them plan for retirement. Obviously that's
12 skewed towards older people rather than younger, but
13 most of the people that have a plan for retirement say
14 they started it in their twenties. So we have an
15 issue in that half the people that are of working age
16 don't have a plan for retirement, more than half.

17 Among retirees, it's seven in ten that have a
18 plan. You might wonder why 30 percent don't, but a
19 big chunk of the 30 percent that don't have a plan,
20 don't really have any assets. So there's -- that's a
21 big issue there, and again, they're a policy challenge
22 because not everyone is going to be an investor and
23 you can see that reality.

24 I think a couple of things that are good news
25 that I mentioned briefly before, but only 15 percent
26 of working Canadians expect they're going to be able
27 to rely on CPP and OAS, and they make not bad guesses

1 at how much money they would likely get from OAS and
2 CPP. So we're not perfectly informed on that, but we
3 have pretty good information.

4 So the real issues, if we don't have any
5 illusions about our governments going to be there to
6 save us, and if we think that we should have plans,
7 then the question is what can we do to make sure that
8 that over 50 percent that don't have a plan, get one.

9 MR. HANOMANSING: And where are people going in Canada to
10 -- those who do get the financial plan before they
11 retire, who's doing the planning for them?

12 MR. LYLE: It's a whole array of people. They get it from
13 lawyers, from accountants, from financial planners,
14 from anyone that sells financial services. It's all
15 over the map.

16 MR. HANOMANSING: Okay. Now, in Australia, you've talked
17 to us already about the compulsory retirement scheme.
18 What about retirement planning?

19 MS. RICKARD: Look, I think I was saying earlier, less --
20 around about 30-some percent of Australians have a
21 plan and it's skewed towards the older people. I
22 mean, we have a saying there that, you know, nobody
23 wants to know about retirement planning before they're
24 40, and once they hit 40, 45, it becomes their
25 religion. You know, it's a "barbecue stopper", as we
26 say.

27 However, despite the fact that they might sit

1 around the barbecue and talk to each other and get
2 their advice from Joe across the fence, they're not
3 making plans. I think for a long time there was a
4 sense that, well, there'll always be the pension and
5 now there's super, so there's a lot of work being done
6 to try and encourage people to do some planning.

7 We've got very strict regulation around giving
8 advice which has a whole lot of documentation that
9 goes with it, but we're looking at things -- since
10 everyone in Australia is in a superannuation fund of
11 what we call intrafund advice, but being able to get
12 advice from your fund which isn't recommending
13 switching products, et cetera, to encourage it. In
14 terms of as the regulator, what we're looking to do,
15 is -- this is my big vision. Is we're completely
16 rebuilding our consumer website, and -- we've always
17 had lots of information. I think we're all quite good
18 at building websites that give you information. We've
19 got a range of tools, too, that can, you know, compare
20 products, et cetera, for you.

21 But what we want to do -- and while I think
22 there's lots of scope for industry regulators,
23 everyone to be doing, is to take people on a journey
24 from acquiring knowledge to actually getting some
25 personal advice on simple things, and then getting
26 them to set their own goals and being there. I sort
27 of describe it as Weight Watchers comes to financial

1 services. But supporting, encouraging, sending tips,
2 just doing all those things you can do on the web. So
3 that's one thing that we're really looking at
4 seriously to try and encourage planning and to make it
5 easier.

6 I think there's so many reasons why people don't
7 plan, and we need to understand what those reasons are
8 if we're going to break down the barriers. But one is
9 around complexity, size, scope, not even knowing where
10 to start. So if we can start chunking things for
11 people and making it easier, we're hoping that that's
12 one way that we can start to have a bit of a dent in
13 the low planning stats.

14 MR. HANOMANSING: You talked earlier this morning about the
15 financial literacy requirements in schools. So talk
16 to us a little bit more about that and how long it's
17 been going on and what people learn, and also if
18 there's any link between that and financial planning
19 or otherwise making good financial choices.

20 MS. RICKARD: Look, I think I was mentioning it. We've
21 done a lot of work over the last decade around
22 financial literacy and so we do now have it as --
23 we're a bit like Canada. We've got nine jurisdictions
24 including the Commonwealth, and within each
25 jurisdiction you have three school systems. You've
26 got the government, you've got the Catholic and you've
27 got the independent. So you're really dealing with 27

1 or 28 --

2 MR. WAITE: Sounds like securities regulators.

3 MS. RICKARD: -- different jurisdictions. It's your basic
4 bureaucratic nightmare and they've each got a separate
5 bureaucracy associated with them. So one of the --
6 probably the biggest win we've had in a long, long
7 time in Australia is to get national agreement that
8 financial literacy and certain aspects should be a key
9 learning outcome for all Australian school kids. As
10 of this year, people are starting to teach it from
11 kindergarten to Grade 10.

12 Rather than talk about what they are learning, I
13 might just tell you some of our big learnings as we've
14 gone through this journey, and the first of which --
15 and probably two things, if you're looking at doing
16 anything similar here. We got a lot of opposition
17 when we even started talking about this from teachers,
18 not because they didn't think financial literacy was
19 important, because they said to us, look, the
20 curriculum already is so crowded. Every new social
21 course that comes along, they want us to teach and,
22 you know, there's got to be some room for maths,
23 English, etc., etc., Quebec French.

24 So what we've done is we've approached them a
25 slightly different way and we've realized that you can
26 integrate financial literacy into the core compulsory
27 subjects, into English, into maths. We're even

1 finding it's being taught in science now. So what
2 we're doing is we're developing materials and then
3 we're linking it back to -- I presume this system is
4 sounding sensible -- curriculum, and so telling
5 teachers, well, this is what you could teach here in
6 maths and, you know, this is how you'll meet both your
7 maths goals and your financial literacy outcomes.

8 The other thing that we found, very quickly, was
9 teachers won't teach what they don't feel comfortable
10 with, and they don't feel comfortable with a lot of
11 these concepts. So what we've started doing from this
12 year is rolling out professional development training
13 to teachers at all levels, plus finding some of the
14 leaders in the field 'cause it's a whole different
15 bureaucracy and a whole different language to ours to
16 help us work with that. That's been really, really
17 important.

18 So you need to do, I think, probably both of
19 those things hand in hand.

20 The third thing which we haven't managed yet is
21 they don't -- what's tested is taught basically is the
22 rule, and we've yet to get any kind of national
23 testing regime. I wouldn't even say this in
24 Australia, but since I'm long way away from home,
25 that's the next goal, to get a national testing regime
26 because then it really will be taught. And then you
27 try and -- you know, you use all your educational

1 principles to make it relevant to kids to link -- you
2 know, not just getting knowledge, but linking that to
3 behaviour to doing, et cetera.

4 So we're at the very beginning of the journey,
5 but we're hopeful that it will have an impact going
6 forward in terms of getting people to plan and having
7 the skills and knowing the questions to ask.

8 MR. HANOMANSING: In the United States, what's the
9 situation with financial planning?

10 MS. SOLOV: I think we're going to see more financial
11 planning in the future. For starters, this current
12 economic or financial crisis has really brought this
13 issue to the kitchen and dining room table. We see --
14 or hear from listening to even our presidential
15 candidates, it's become part of the great debate
16 whereas months ago, it really wasn't.

17 So I think people, if anything, are more in tune
18 now about their finances and potentially the need for
19 some financial planning and advice and what they might
20 do in retirement.

21 I had a conversation during our break with a few
22 people and we talked about how our parents, and maybe
23 even our grandparents, keep their finances private.
24 They're more likely to show you their last appendix
25 scar than to show you their account statement. So I
26 think there's still that attitude about "my money is
27 my money and you don't need to know how much money I

1 have," but I think that is going to change as people
2 recognize that they do need to plan for the future.
3 The government is not going to be there.

4 We don't have the same sort of pension plans that
5 we used to get from companies. You know, you pretty
6 much retired and you thought, well, I'll have some
7 social security and then I'll have my pension and then
8 the savings account. Fifteen years ago, I started
9 with the securities industry -- Securities Department,
10 and I remember putting out some press releases from
11 NASA saying we're becoming a nation of investors.
12 We're moving from a nation of savers to investors.
13 There were more programs on television that talked
14 about the financial industry and the markets. Now
15 there are almost as many stations on TV talking
16 finances and talking the markets than any other
17 subject.

18 So I think that as this is being brought to the
19 forefront, people will recognize that they need to do
20 some financial planning because they're not going to
21 be able to rely on the company pension, and the
22 government's social security program is not going to
23 be adequate, that they need to have a plan for taking
24 care of themselves in retirement.

25 MR. HANOMANSING: Now, speaking of the company pensions,
26 the research here apparently, Tom, shows that most
27 people in Canada are relying on company pension plans.

1 So what will be the impact be of the move from defined
2 benefit to defined contribution plans, group RRSPs, et
3 cetera.

4 MR. BRADLEY: You know, Ian, I think it'll be huge. I
5 think it -- just an anecdote. We have somebody come
6 in, somebody that we haven't met before who's laying
7 out what they've got and what their situation is.
8 When I hear they have a defined benefit plan, I just
9 breathe easier. It's a different conversation than if
10 they've got a DC plan or they have no plan and it's
11 all in their own bailiwick.

12 So, you know, you've gone from plans that -- I'm
13 not saying they're perfect. I've been in the pension
14 world for a lot of that 25 years and they make
15 mistakes. They chased tech in '99, they do all kinds
16 of things. But there's careful and educated oversight
17 in the pension world. The fees tend to be reasonable.
18 And the mix maybe not -- doesn't fit every employee,
19 but tends to be down kind of in the middle of road
20 balanced. So it's not perfect, but we're going to --
21 what this whole conversation has been about, we're
22 taking that transfer of risk from that careful
23 oversight and the corporate balance sheet, government
24 balance sheet, whatever, and moving it onto the
25 personal balance sheet.

26 That is a -- we're all aware of it, but it is
27 just a huge factor and so the people that aren't 60 or

1 50 or 70 today, more than likely, are coming in
2 without that DB plan in their pocket, and that's sort
3 of the next level of conversation we have to have, I
4 think.

5 MR. HANOMANSING: So, Tom, what are you seeing in terms of
6 struggles or problems people are having with DC plans
7 or --

8 MR. AGNEW: That would be David.

9 MR. HANOMANSING: Sorry, David, yes. Thank you. Well,
10 Jim, let me put it this way...

11 MR. AGNEW: No, we've talked about it before. It's a big
12 problem when suddenly at 65 you've -- you've stopped
13 doing whatever you're doing and now you've got the
14 title "Pension Manager" and you just -- you're not
15 equipped to do it. The financial plan is a great
16 discipline, properly done, for, frankly, both advisor
17 and client 'cause it really forces you to set down on
18 paper and think through some issues. It's, you know,
19 again, properly done, it's an educational tool that
20 really does allow people to have some better
21 comprehension of where they're headed and what they
22 need to do.

23 You know, it's -- Tanya was talking about the
24 kind of barrier to talking about money. We were --
25 some of us in this room were at a financial literacy
26 conference a few weeks ago in Montreal, and they had a
27 very charismatic American speaker who was making the

1 argument that the other great taboo that we didn't
2 used to talk about, sex, has now dropped and it's
3 really only money. I don't know if that's true, but
4 it is a challenge to make the subject of money
5 something that we do feel comfortable talking about,
6 that we are -- can be open about it, and it's
7 something that we spend some time on.

8 One of the strategies used in the U.K. while
9 people are looking also to places like Australia which
10 has blazed a trail for Canada, which is I think
11 behind, they're actually giving every kid in the U.K.
12 -- I can't remember what the sum is. It's 250 or 300
13 pounds, upon birth essentially, and it gets invested.
14 It's something that they can then teach around because
15 this is -- at age 16 or 17, that money is yours, which
16 is a pretty interesting strategy. But it does -- it
17 makes it tangible. It's not just a -- it's not just a
18 bean-counting exercise. This is your money and this
19 is what's happening to it.

20 MR. HANOMANSING: So how long has that been in effect? Is
21 it a recent thing, just in the last few years?

22 MR. AGNEW: Last few years, yeah. It was one of the --
23 it's -- the government there has adopted a very
24 comprehensive plan around not just financial literacy
25 but asset building as they call it, and this is one of
26 the --

27 MR. HANOMANSING: That's fascinating. I hadn't heard about

1 that at all.

2 MR. WAITE: I wonder if Doug could swing that. Doug?

3 MR. HANOMANSING: I know I saw your eyes light up.

4 Everyone with that four or five-hundred dollars upon
5 birth.

6 MR. WAITE: I don't have much to add that Tom hasn't
7 already said, and Tanya. But it's going to put a huge
8 burden on the advisors and investors alike. I mean,
9 as Tom said, they've downloaded the risk now to the
10 pensioner and they'll need the services of an advisor
11 even more so.

12 MR. HANOMANSING: All right. We have about --just under
13 ten minutes left, so if there are any final questions,
14 this is your last opportunity to do that, and as you
15 mull that over, let me ask each of the panellists to
16 weigh in on the final question, and keep in mind we
17 have probably about ten minutes for all of your
18 answers together.

19 It's the broad one, about what investors, market
20 participants, regulators can do to address these
21 challenges. Now, I believe your name is David. I
22 have that right now. Let me start with you.

23 MR. AGNEW: Well, at the risk of repeating myself, just go
24 through very quickly the three sort of areas we've
25 been talking about.

26 On the investor side, yes, we hear a lot about
27 investor responsibility, but I think we have to be

1 realistic, particularly given levels of knowledge and
2 so on that that's not going to turn around over night,
3 and I do think, and we've talked about it before, that
4 given the level of fees and advice that people can
5 expect to have, they can be -- they can be demanding
6 of their advisors and I think that's a reasonable -- I
7 think that's a reasonable expectation from their point
8 of view.

9 Market participants, it's all about -- in the
10 last couple of annual reports I've said it's really --
11 I mean, suitability, yes, but it's really all around
12 disclosure and good communication. That goes a long
13 way towards, frankly, eliminating a lot of the
14 problems that we see in our office around where -- how
15 investors are in fact interacting with their advisor,
16 with the market, and understand what's going on in
17 their lives.

18 Regulators, lots of advice has been offered
19 today, but I do think it's -- just to hone in on one
20 point that we did touch on briefly, is there's a lot
21 of -- a lot of what, I think, people -- particularly,
22 I think, on a rebound out of this -- this very
23 troubling and chaotic time, there's a need for a more
24 level playing field amongst all the investment
25 opportunities that people are going to be given, and I
26 think that would go a long way towards in fact making
27 people feel more comfortable about being in the

1 marketplace again.

2 MR. HANOMANSING: Tom?

3 MR. BRADLEY: Chatting with some people outside on the
4 break, I realized that this kind of conversation is
5 all focused on the weak spots and the negatives, and
6 of course we're in a very negative environment. But I
7 should say -- 'cause my comments may not reflect that,
8 but I do think we've come a heck of a long way. I
9 mean, I think of the clients today positioned into
10 this downturn, where might have been in '99 or '98
11 when they were loaded up on tech? They might -- some
12 of them are loaded up on commodities, but probably
13 not. They've probably got a pretty balanced portfolio
14 and I think the advice they're getting, you know,
15 providing a good steady hand to the clients is better.
16 I just want to get that in because I think we're
17 picking at things.

18 I may be just focused on the market participants
19 where I come from and where I get on my soapbox, but I
20 do think, as I said, I think people -- the market
21 participants have to ask themselves is this something
22 that I want to invest in or want to put my mother in?
23 I don't think that's happening enough. Hopefully,
24 some oversight from both the feds and the regulators
25 will help there.

26 I think the other thing I'd say is stop being so
27 obscure. This is an industry that really is trying to

1 obscure the -- what's really important to people for
2 marketing purposes or just lack of effort, and I think
3 to ourselves and all my competitors, I think that's --
4 those are the keys for me.

5 MR. HANOMANSING: All right. Thank you. Tanya?

6 MS. SOLOV: Well, I think that there is room for investors,
7 the industry regulators and government to act in this
8 area. Certainly investors do need to accept some
9 level of responsibility for their actions, for their,
10 you know, funding actions, for their working habits,
11 for their saving habits, et cetera.

12 But as was indicated by the research, we -- the
13 industry also, and regulators, need to recognize that
14 certain investors just are not ever going to be
15 capable of, you know, deciding amongst 50 products
16 which one is going to be the best one for them. So I
17 think that's where regulators and government needs to
18 step in also, and to make sure that the industry is
19 doing the right thing.

20 As a regulator, I think our focus should be on
21 investor protection, and if there are current
22 regulations or current laws that we feel are
23 inadequate, I mean, we should be up there in those
24 hearings before congress advocating for the right and
25 adequate laws and not allowing industry to say, oh,
26 the lawsuits are killing us, the regulations are too
27 expensive, because often if you dig deep enough, you

1 might find, well, compliance is expensive but you're
2 counting your CEO salary as cost of compliance.

3 So I think we need to say what we think is
4 investor protection oriented.

5 MR. HANOMANSING: Larry?

6 MR. WAITE: I totally agree with what Tanya said and can't
7 add much. But I'd like to pick up on your comment on
8 investor responsibility. Over my career, I've talked
9 to hundreds of people who've lost their life savings,
10 and there's sort of three common denominators. Number
11 one, they didn't know what they were doing. They
12 didn't -- we've talked about education, investor
13 education. Number two is they had absolute total
14 blind trust in their advisor. The third thing that a
15 lot of them would say, they would spend more time
16 researching the purchase of a vacuum cleaner than they
17 would turning over their life savings to an advisor.
18 And I'm not in any way being critical of investors,
19 but somehow we have to fix that and we've talked today
20 about a number of ways of fixing that.

21 MR. HANOMANSING: Greg?

22 MR. LYLE: I think when we look at investors in this
23 market, investors are doing surprisingly well. They
24 haven't given up in terms of the long term. They have
25 pulled back, maybe even too much in terms of the short
26 term, but they've definitely moved to a more
27 conservative slant. I do think we need to think about

1 that question of the senior investor, the healthy 65-
2 year-old that may have to live off this money for 20,
3 30 years. Are they actually in the risk profile they
4 should be?

5 But if we put that aside, the biggest challenge
6 that we've got in this country is actually getting
7 more investors. Right now what's happening is that
8 couples and better-off people somewhere around 45
9 shift from owing more than they own to owning more
10 than they owe. That's a lifestyle-driven exercise for
11 people living a certain lifestyle.

12 A lot of other people aren't living that
13 lifestyle and they're not making that change. If we
14 want to see them living in financial security, we're
15 going to have to look at examples like the U.K. and
16 say what can be done to get more asset-building going
17 on among people that don't fit the standard profile.

18 MR. HANOMANSING: This is like a wedding reception where we
19 acknowledge and commend the person who's travelled the
20 furthest to be here. So -- and we do that by giving
21 the last word to Delia.

22 MS. RICKARD: I wish I got it at home. Thank you. I think
23 I was really just about repeating some of the things
24 that everyone has said so far. I think we do need to
25 work to improve literacy. We do need to get better at
26 shorter, punchier, more relevant disclosure that
27 people will read, but we need to recognize the

1 limitations of leaving things up to the individual.

2 We need to improve access to good quality
3 independent reliable advice. That means by working
4 with the financial planning industry. And we do need
5 to tackle the remuneration structures and look at the
6 issues around those and have that debate.

7 We need to look at technical solutions and we
8 need to look at good product innovation and public
9 policy settings that encourage savings and sensible
10 decision-making.

11 MR. HANOMANSING: And on a perhaps less important note -
12 maybe not - did you get your luggage? Did I overhear
13 you say that you got your luggage? No?

14 MS. RICKARD: No, I haven't got my luggage. Nobody knows
15 where it is and I don't want to think about it.

16 MR. HANOMANSING: Sorry. Well, I'm glad I brought it up.

17 Well, thanks to all of you. You're obviously
18 smart but also articulate and candid. I appreciated
19 the candour, made it very interesting to listen to,
20 and really, I have to, first of all, read the next
21 statement I get, just at least give it the old college
22 try. Now, that I've revealed that I put them straight
23 in the recycling, I think I need to buy a shredder as
24 well, so just in case any of you know where I live.

25 Thank you very much and hopefully everybody
26 appreciated what they heard. Thanks.

27 MR. HYNDMAN: Well, on behalf of the audience, I want to

1 give my thanks to Ian and the panel. I think that was
2 a tremendous discussion that we all had the
3 opportunity to watch today. I certainly am not going
4 to attempt to sum it up. I think I couldn't do
5 anywhere as near as well as the panellists just did
6 themselves.

7 I just want to offer a few observations that
8 occurred to me as I listened and thought about what I
9 might say here. The first question that entered my
10 mind is, after some of the discussion earlier about
11 MBAs coming out and creating all these problems with
12 complex products, was whether I have to admit that I'm
13 an MBA. I guess my effort is to try and regulate
14 these complex products rather than creating new ones.

15 There were some themes here, and again, I won't
16 try and touch them all, but just a few that maybe left
17 hanging a little bit. We had some discussion of
18 disclosure and the need for getting better clearer
19 disclosure to investors in a form that they will
20 actually read. We had the question about the "point
21 of sale" document that we've been working on at the
22 Canadian Securities Administrators for -- going on for
23 a decade. Not as long as we've been working on the
24 national securities commission question, but for a
25 while.

26 There are some issues. I think Tom mentioned the
27 delivery challenge that industry is concerned about,

1 the logistics of putting this document in the hands of
2 investors before they make a decision. My feeling has
3 always been it's not very useful to produce clear and
4 understandable disclosure and give it to somebody
5 after they've made a decision. I'm hopeful that we
6 can find a way in the 21st century with all the
7 technology we have to at least give investors the
8 opportunity to see simple understandable disclosure
9 before they actually put their money down and make a
10 decision.

11 But there's still some time. We're not going to
12 have this done soon. We'll be coming out with the
13 next iteration shortly, hopefully before the end of
14 this week, but before we nail down all the logistics
15 of delivery. There's further discussions to be had,
16 but I'm hopeful we can crack that one.

17 We had interesting discussions about new and
18 complex products, those ones created by MBAs, and some
19 concern about, you know, should we ban retail
20 investors from getting into these products. But I
21 guess my observation would be the problems that we're
22 experiencing now aren't really, to a large extent,
23 from retail investors investing in them. It's from
24 the institutional market. We've traditionally, in
25 this country and probably most others, taken the
26 attitude that, well, we don't have to worry about
27 institutional investors buying these complex products.

1 We don't need to regulate that area, we don't need to
2 ensure there's adequate disclosure because they know
3 what they're doing. They're big boys and girls, they
4 can ask for all the information we need.

5 And, you know, when we see the whole problem we
6 had, the discussion of asset-back commercial paper and
7 we see a big institutional investor that put \$13
8 billion into that, apparently without fully
9 understanding what it was they were buying, I think we
10 have to, as regulators, step back and say, well, maybe
11 not. Maybe that model of regulation has to be
12 rethought. I'm not sure where we're going to come out
13 on that and I think it's too soon to reach a
14 conclusion. But some of the old assumptions, I think,
15 we're going to have to question again.

16 Having said that, I mean, Greg made the comment
17 about, you know, Wall Street being an easy target now.
18 And I think we are at a risky time sort of in the
19 political/regulatory world where there's an impetus to
20 do something, let's bring in some new rules, let's do
21 something to show that we're dealing with the crisis,
22 we're going to solve the problems. I think we should
23 learn from the last time that happened, which was the
24 post-tech bubble, post-Enron, Sarbanes-Oxley
25 legislation. If that kind of regulation solved the
26 problems, why are we where we are today? Why do I
27 hear people now saying we have to do something to get

1 boards of directors to think about risk. Well, I kind
2 of thought that's what we were working on four or five
3 years ago and it didn't seem to work that time, so
4 hopefully in the next -- the next couple of years,
5 we'll work on smarter regulation, not necessarily more
6 regulation. I think we have to learn the lessons from
7 this crisis, but let's learn them and do things
8 smarter than we have before.

9 I guess it was inevitable that would get into the
10 national regulation debate. I was telling someone
11 earlier that I've been in the job for 21 years and the
12 first time I faced the national regulation debate was
13 two weeks after I started my job, so it's been going
14 on for all those years. I have no way of predicting
15 whether things are going to change, whether the
16 current crisis is going to cause governments to come
17 together and create a single regulator in Canada.

18 I think it's interesting as we kind of look in
19 this room, we've got three different models. We have
20 Australia which used to have state regulation like we
21 have in Canada, and morphed into the Australia
22 Securities and Investments Commission, a national
23 regulator that was created through cooperation between
24 the Commonwealth and the states, so they made the
25 transition that many people in Canada would like to
26 see.

27 The U.S. has a different model. They have both

1 federal and state regulation. Many people in the
2 U.S., particularly the state regulators, would insist
3 that both of those levels are essentially, and
4 certainly for a country that spans many time zones,
5 you know, we need some way of dealing with the
6 regional as well as the national issues. In
7 Australia, they do it by having very strong regional
8 offices in every state and territory. In the U.S.
9 it's -- you know, we have a big federal regulator and
10 then you have state regulators in each of the 50
11 states and District of Columbia.

12 In Canada, we've stayed with a decentralized
13 system. Who's to say which is the best model? I'm
14 not -- I'm not going to argue that a single regulator
15 would necessarily be a bad idea, but I think Greg's
16 point is important, that there are some things you can
17 do better regionally than you can do nationally.
18 Whatever comes out of this, I think we have to
19 preserve the benefits that we have in the current
20 system.

21 My personal advice to governments would be to get
22 behind the initiatives that regulators are working on
23 now, development of a passport system in Canada that
24 is further integrating our de-centralized system.
25 That might evolve into a single regulator, it might
26 not. But either way, it's going to provide us a more
27 efficient regulatory system at the same time that we

1 focus our -- most of our attention on dealing with the
2 current challenges rather than on what's the
3 organization chart going to look like in a new
4 regulator that's created nationally which will
5 distract everyone for several years.

6 So those are a few random comments that occurred
7 to me. I'm sure each of you would take away different
8 things from today's discussion. I found it extremely
9 invigorating and useful at a time that, as regulators,
10 as investors, as market professionals, we all need to
11 be thinking about how we can do better in the future.
12 I think what we've heard from our panellists today has
13 been extremely useful and will help us going forward.

14 So I want to thank all of you in the audience for
15 coming and joining us today. I want to thank Ian for
16 moderating the session. I want to thank each of our
17 panellists, all of - except for Tom - have come from
18 out of town, greater or lesser distances. We all
19 learned a lot from you, and we greatly appreciate your
20 time here today.

21 I want to remind everyone there's the machines
22 outside for you to complete the survey on today's
23 event, which is very useful to us. This event will be
24 webcast in a couple of weeks, so watch for that when
25 it shows up on our website. And, to protect the
26 environment, I encourage you to take your name badge
27 and throw it in the box on the desk as you leave.

1 Lunch will be served next door as soon as we're
2 done here. I invite you all to stay and chat as we
3 conclude. So thanks, everyone, again. Bye.
4 --- PROCEEDINGS CONCLUDED